

UNITED STATES
SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549
FORM 10-Q

QUARTERLY REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

For the quarterly period ended September 30, 2021

OR

TRANSITION REPORT PURSUANT TO SECTION 13 OR 15(d) OF THE SECURITIES EXCHANGE ACT OF 1934

Commission file number 1-14287

Centrus Energy Corp.

Delaware
(State of incorporation)

52-2107911
(I.R.S. Employer Identification No.)

6901 Rockledge Drive, Suite 800, Bethesda, Maryland 20817
(301) 564-3200

Securities registered pursuant to Section 12(b) of the Act:

| <u>Title of Each Class</u> | <u>Trading Symbol</u> | <u>Name of Each Exchange on Which Registered</u> |
|--|-----------------------|--|
| Class A Common Stock, par value \$0.10 per share | LEU | NYSE American |

Indicate by check mark whether the registrant (1) has filed all reports required to be filed by Section 13 or 15(d) of the Securities Exchange Act of 1934 during the preceding 12 months (or for such shorter period that the registrant was required to file such reports), and (2) has been subject to such filing requirements for the past 90 days. Yes No

Indicate by check mark whether the registrant has submitted electronically, if any, every Interactive Data File required to be submitted pursuant to Rule 405 of Regulation S-T (§232.405 of this chapter) during the preceding 12 months (or for such shorter period that the registrant was required to submit such files). Yes No

Indicate by check mark whether the registrant is a large accelerated filer, an accelerated filer, a non-accelerated filer, a smaller reporting company or an emerging growth company. See the definitions of "large accelerated filer," "accelerated filer," "smaller reporting company," and "emerging growth company" in Rule 12b-2 of the Exchange Act.

| | | | | | |
|---------------------------|-------------------------------------|-------------------------|--------------------------|-----------------------|-------------------------------------|
| Large accelerated filer | <input type="checkbox"/> | Accelerated filer | <input type="checkbox"/> | Non-accelerated filer | <input checked="" type="checkbox"/> |
| Smaller reporting company | <input checked="" type="checkbox"/> | Emerging growth company | <input type="checkbox"/> | | |

If an emerging growth company, indicate by check mark if the registrant has elected not to use the extended transition period for complying with any new or revised financial accounting standards provided pursuant to Section 13(a) of the Exchange Act.

Indicate by check mark whether the registrant is a shell company (as defined in Rule 12b-2 of the Exchange Act).

Yes No

As of November 1, 2021, there were 13,298,103 shares of the registrant's Class A Common Stock, par value \$0.10 per share, and 719,200 shares of the registrant's Class B Common Stock, par value \$0.10 per share, outstanding.

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FORWARD-LOOKING STATEMENTS

This Quarterly Report on Form 10-Q, including *Management's Discussion and Analysis of Financial Condition and Results of Operations* in Part I, Item 2, contains "forward-looking statements" within the meaning of Section 21E of the Securities Exchange Act of 1934. In this context, forward-looking statements mean statements related to future events, may address our expected future business and financial performance, and often contain words such as "expects", "anticipates", "intends", "plans", "believes", "will", "should", "could", "would" or "may" and other words of similar meaning. Forward-looking statements by their nature address matters that are, to different degrees, uncertain. For Centrus Energy Corp., particular risks and uncertainties that could cause our actual future results to differ materially from those expressed in our forward-looking statements include but are not limited to the following which are, and will be, exacerbated by the novel coronavirus ("COVID-19") pandemic and any worsening of the global business and economic environment as a result; risks related to natural and other disasters, including the continued impact of the March 2011 earthquake and tsunami in Japan on the nuclear industry and on our business, results of operations and prospects; risks related to financial difficulties experienced by customers, including possible bankruptcies, insolvencies or any other inability to pay for our products or services or delays in making timely payment; risks related to pandemics and other health crises, such as the global COVID-19 pandemic and emerging variants; the impact and potential extended duration of the current supply/demand imbalance in the market for low-enriched uranium ("LEU"); risks related to our ability to sell the LEU we procure pursuant to our purchase obligations under our supply agreements; risks related to the imposition of sanctions, restrictions or other requirements, including those imposed under the 1992 Russian Suspension Agreement ("RSA"), as amended, international trade legislation and other international trade restrictions; risks related to existing or new trade barriers and contract terms that limit our ability to deliver LEU to customers; pricing trends and demand in the uranium and enrichment markets and their impact on our profitability; movement and timing of customer orders; our dependence on others for deliveries of LEU including deliveries from the Russian government-owned entity TENEX, Joint-Stock Company ("TENEX"), under a commercial supply agreement with TENEX and deliveries under a long-term commercial supply agreement with Orano Cycle ("Orano"); risks associated with our reliance on third-party suppliers to provide essential products and services to us; the fact that we face significant competition from major producers who may be less cost sensitive or are wholly or partially government owned; risks that our ability to compete in foreign markets may be limited for various reasons; the fact that our revenue is largely dependent on our largest customers; risks related to our sales order book, including uncertainty concerning customer actions under current contracts and in future contracting due to market conditions and our lack of current production capability; risks related to whether or when government funding or demand for high-assay low-enriched uranium ("HALEU")

for government or commercial uses will materialize; risks and uncertainties regarding funding for continuation and deployment of the American Centrifuge technology; risk related to our ability to perform and absorb costs under our agreement with the U.S. Department of Energy (“DOE”) to deploy a cascade of centrifuges to demonstrate production of HALEU for advanced reactors (“the HALEU Contract”) (the “HALEU Contract”) or obtain funding to be able to continue operations and our ability to obtain and/or perform under other agreements; risks that we may not obtain the full benefit of the HALEU Contract and may not be able to operate the HALEU enrichment facility to produce HALEU during or after the completion of the HALEU Contract or that the HALEU enrichment facility may not be available to us as a future source of supply; uncertainty regarding our ability to commercially deploy competitive enrichment technology; the potential for further demobilization or termination of our American Centrifuge work; risks that we will not be able to timely complete the work that we are obligated to perform; risks related to our ability to perform fixed-price and cost-share contracts such as the HALEU Contract, including the risk that costs could be higher than expected; risks related to our significant long-term liabilities, including material unfunded defined benefit pension plan obligations and postretirement health and life benefit obligations; risks relating to our 8.25% notes (the “8.25% Notes”) maturing in February 2027 and our Series B Senior Preferred Stock; the risks of revenue and operating results fluctuating significantly from quarter to quarter, and in some cases, year to year; the impact of financial market conditions on our business, liquidity, prospects, pension assets and insurance facilities; risks related to the Company’s capital concentration; risks related to the value of our intangible assets related to the sales order book and customer relationships; risks related to the limited trading markets in our securities; risks related to decisions made by our Class B stockholders and our Series B Senior Preferred stockholders regarding their investment in the Company based upon factors that are unrelated to the Company’s performance; risk that a small number of Class A stockholders, whose interests may not be aligned with other Class A stockholders, may exert significant influence over the direction of the Company; risks related to the use of our net operating losses (“NOLs”) carryforwards and net unrealized built-in losses (“NUBILs”) to offset future taxable income and the use of the Rights Agreement (as defined herein) to prevent an “ownership change” as defined in Section 382 of the Internal Revenue Code of 1986, as amended (the “Code”) and our ability to generate taxable income to utilize all or a portion of the NOLs and NUBILs prior to the expiration thereof; failures or security breaches of our information technology systems; our ability to attract and retain key personnel; the potential for DOE to seek to terminate or exercise its remedies under its agreements with the Company; risks related to actions, including government reviews, that may be taken by the United States government, the Russian government or other governments that could affect our ability to perform under our contract obligations or the ability of our sources of supply to perform under their contract obligations to us; risks related to our ability to perform and receive timely payment under agreements with DOE or other government agencies, including risks and uncertainties related to the ongoing funding by the government and potential audits; any changes or termination of agreements with the U.S. government; the competitive environment for our products and services; changes in the nuclear energy industry; the competitive bidding process associated with obtaining contracts, including government contracts; risks that we will be unable to obtain new business opportunities or achieve market acceptance of our products and services or that products or services provided by others will render our products or services obsolete or noncompetitive; potential strategic transactions that could be difficult to implement, disrupt our business or change our business profile significantly; the outcome of legal proceedings and other contingencies (including lawsuits and government investigations or audits); the impact of government regulation and policies including by the DOE and the U.S. Nuclear Regulatory Commission; risks of accidents during the transportation, handling or processing of hazardous or radioactive material that may pose a health risk to humans or animals, cause property or environmental damage, or result in precautionary evacuations; risks associated with claims and litigation arising from past activities at sites we currently operate or past activities at sites that we no longer operate, including the Paducah, Kentucky, and Portsmouth, Ohio, gaseous diffusion plants; and other risks and uncertainties discussed in this and our other filings with the Securities and Exchange Commission, including under Part I, Item 1A - “Risk Factors” in our Annual Report on Form 10-K for the year ended December 31, 2020 and under Part II, Item 1A - “Risk Factors” of our Quarterly Reports on Form 10-Q.

These factors may not constitute all factors that could cause actual results to differ from those discussed in any forward-looking statement. Accordingly, forward-looking statements should not be relied upon as a predictor of actual results. Readers are urged to carefully review and consider the various disclosures made in this report and in our other filings with the Securities and Exchange Commission that attempt to advise interested parties of the risks and factors that may affect our business. We do not undertake to update our forward-looking statements to reflect events or circumstances that may arise after the date of this Quarterly Report on Form 10-Q, except as required by law.

CENTRUS ENERGY CORP.
CONDENSED CONSOLIDATED BALANCE SHEETS
(Unaudited; in millions, except share and per share data)

| | September 30, 2021 | December 31, 2020 |
|--|-----------------------|-------------------|
| ASSETS | | |
| Current assets: | | |
| Cash and cash equivalents | \$ 171.0 | \$ 152.0 |
| Accounts receivable | 16.9 | 29.6 |
| Inventories | 80.0 | 64.8 |
| Deferred costs associated with deferred revenue | 137.2 | 151.9 |
| Other current assets | 9.1 | 7.8 |
| Total current assets | 414.2 | 406.1 |
| Property, plant and equipment, net of accumulated depreciation of \$2.8 as of September 30, 2021 and \$2.7 as of December 31, 2020 | 5.3 | 4.9 |
| Deposits for financial assurance | 5.7 | 5.7 |
| Intangible assets, net | 57.4 | 62.8 |
| Other long-term assets | 4.6 | 6.8 |
| Total assets | <u>\$ 487.2</u> | <u>\$ 486.3</u> |
| LIABILITIES AND STOCKHOLDERS' DEFICIT | | |
| Current liabilities: | | |
| Accounts payable and accrued liabilities | \$ 44.7 | \$ 50.6 |
| Payables under SWU purchase agreements | 2.2 | 21.3 |
| Inventories owed to customers and suppliers | 7.0 | 4.9 |
| Deferred revenue and advances from customers | 275.2 | 283.2 |
| Current debt | 6.1 | 6.1 |
| Total current liabilities | 335.2 | 366.1 |
| Long-term debt | 101.8 | 108.0 |
| Postretirement health and life benefit obligations | 124.3 | 130.8 |
| Pension benefit liabilities | 75.9 | 124.4 |
| Advances from customers | 45.1 | 45.2 |
| Other long-term liabilities | 34.0 | 32.4 |
| Total liabilities | 716.3 | 806.9 |
| Commitments and contingencies (Note 11) | | |
| Stockholders' deficit: | | |
| Preferred stock, par value \$1.00 per share, 20,000,000 shares authorized | | |
| Series A Participating Cumulative Preferred Stock, none issued | — | — |
| Series B Senior Preferred Stock, 7.5% cumulative, 37,847 and 41,720 shares issued and outstanding as of September 30, 2021 and December 31, 2020, respectively; aggregate liquidation preference of \$51.0 as of September 30, 2021 and \$53.9 as of December 31, 2020 | 0.1 | 0.1 |
| Class A Common Stock, par value \$0.10 per share, 70,000,000 shares authorized, 13,286,103 and 11,390,189 shares issued and outstanding as of September 30, 2021 and December 31, 2020, respectively | 1.3 | 1.1 |
| Class B Common Stock, par value \$0.10 per share, 30,000,000 shares authorized, 719,200 shares issued and outstanding as of September 30, 2021 and December 31, 2020 | 0.1 | 0.1 |
| Excess of capital over par value | 125.4 | 85.0 |
| Accumulated deficit | (356.5) | (407.7) |
| Accumulated other comprehensive income, net of tax | 0.5 | 0.8 |
| Total stockholders' deficit | <u>(229.1)</u> | <u>(320.6)</u> |
| Total liabilities and stockholders' deficit | <u>\$ 487.2</u> | <u>\$ 486.3</u> |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

CENTRUS ENERGY CORP.
CONDENSED CONSOLIDATED STATEMENTS OF OPERATIONS AND COMPREHENSIVE INCOME
(Unaudited; in millions, except share and per share data)

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-----------|------------------------------------|---------|
| | 2021 | 2020 | 2021 | 2020 |
| Revenue: | | | | |
| Separative work units | \$ 19.1 | \$ 0.1 | \$ 102.4 | \$ 89.4 |
| Uranium | 12.9 | 18.6 | 12.9 | 23.4 |
| Technical solutions | 59.3 | 14.9 | 94.0 | 41.5 |
| Total revenue | 91.3 | 33.6 | 209.3 | 154.3 |
| Cost of Sales: | | | | |
| Separative work units and uranium | 23.7 | 19.6 | 76.1 | 51.8 |
| Technical solutions | 18.1 | 14.8 | 54.9 | 39.9 |
| Total cost of sales | 41.8 | 34.4 | 131.0 | 91.7 |
| Gross profit (loss) | 49.5 | (0.8) | 78.3 | 62.6 |
| Advanced technology costs | 0.6 | 0.2 | 1.3 | 1.8 |
| Selling, general and administrative | 9.0 | 6.7 | 25.0 | 25.6 |
| Amortization of intangible assets | 1.7 | 1.2 | 5.4 | 4.3 |
| Special charges for workforce reductions | — | 0.6 | — | 0.5 |
| Operating income (loss) | 38.2 | (9.5) | 46.6 | 30.4 |
| Nonoperating components of net periodic benefit expense (income) | (4.3) | (2.2) | (12.9) | (6.6) |
| Interest expense | — | — | — | 0.1 |
| Investment income | — | (0.1) | — | (0.5) |
| Income (loss) before income taxes | 42.5 | (7.2) | 59.5 | 37.4 |
| Income tax expense (benefit) | 0.4 | (0.2) | 0.7 | (0.6) |
| Net income (loss) and comprehensive income (loss) | 42.1 | (7.0) | 58.8 | 38.0 |
| Preferred stock dividends - undeclared and cumulative | 0.7 | 1.9 | 2.1 | 5.9 |
| Distributed earnings allocable to retired preferred shares | — | — | 6.6 | — |
| Net income (loss) allocable to common stockholders | \$ 41.4 | \$ (8.9) | \$ 50.1 | \$ 32.1 |
| Net income (loss) per share: | | | | |
| Basic | \$ 3.01 | \$ (0.83) | \$ 3.75 | \$ 3.21 |
| Diluted | \$ 2.95 | \$ (0.83) | \$ 3.66 | \$ 3.12 |
| Average number of common shares outstanding (in thousands): | | | | |
| Basic | 13,741 | 10,723 | 13,365 | 10,008 |
| Diluted | 14,056 | 10,723 | 13,702 | 10,282 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

CENTRUS ENERGY CORP.
CONDENSED CONSOLIDATED STATEMENTS OF CASH FLOWS
(Unaudited; in millions)

| | Nine Months Ended September 30, | |
|---|--|-----------------|
| | 2021 | 2020 |
| OPERATING | | |
| Net income | \$ 58.8 | \$ 38.0 |
| Adjustments to reconcile net income to cash used in operating activities: | | |
| Depreciation and amortization | 5.8 | 4.7 |
| Revaluation of inventory borrowing | 4.8 | — |
| Changes in operating assets and liabilities: | | |
| Accounts receivable | 12.7 | 7.0 |
| Inventories, net | 2.2 | 17.1 |
| Accounts payable and other liabilities | 7.2 | (0.3) |
| Payables under SWU purchase agreements | (19.0) | (8.1) |
| Deferred revenue and advances from customers, net of deferred costs | (8.6) | (17.5) |
| Accrued loss on long-term contract | (6.5) | (8.7) |
| Pension and postretirement benefit liabilities | (55.3) | (28.1) |
| Other, net | (1.3) | 1.1 |
| Cash provided by operating activities | <u>0.8</u> | <u>5.2</u> |
| INVESTING | | |
| Capital expenditures | (0.7) | (0.9) |
| Cash (used in) investing activities | <u>(0.7)</u> | <u>(0.9)</u> |
| FINANCING | | |
| Proceeds from the issuance of common stock, net | 27.2 | 23.8 |
| Exercise of stock options | 0.5 | 0.2 |
| Payment of equity issuance costs | (0.3) | (0.1) |
| Withholding of shares to fund grantee tax obligations under stock-based compensation plan | (2.4) | — |
| Payment of interest classified as debt | (6.1) | (6.1) |
| Cash provided by financing activities | <u>18.9</u> | <u>17.8</u> |
| Increase in cash, cash equivalents and restricted cash | 19.0 | 22.1 |
| Cash, cash equivalents and restricted cash, beginning of period (Note 3) | 157.9 | 136.6 |
| Cash, cash equivalents and restricted cash, end of period (Note 3) | <u>\$ 176.9</u> | <u>\$ 158.7</u> |
| Non-cash activities: | | |
| Common stock and warrant issued in exchange for preferred stock | \$ 7.5 | \$ — |
| Reclassification of stock-based compensation liability to equity | \$ 7.5 | \$ — |
| Disposal of right to use lease assets from lease modification | \$ 1.0 | \$ — |
| Property, plant and equipment included in accounts payable and accrued liabilities | \$ 0.4 | \$ 0.1 |
| Equity issuance costs included in accounts payable and accrued liabilities | \$ 0.1 | \$ 0.7 |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

CENTRUS ENERGY CORP.
CONDENSED CONSOLIDATED STATEMENTS OF STOCKHOLDERS' DEFICIT
(Unaudited; in millions, except per share data)

| | Preferred Stock, Series B | Common Stock, Class A, Par Value \$.10 per Share | Common Stock, Class B, Par Value \$.10 per Share | Excess of Capital Over Par Value | Accumulated Deficit | Accumulated Other Comprehensive Income | Total |
|---|---------------------------|---|---|----------------------------------|---------------------|--|------------|
| Balance at December 31, 2019 | \$ 4.6 | \$ 0.8 | \$ 0.1 | \$ 61.5 | \$ (405.0) | \$ 1.1 | \$ (336.9) |
| Net income for first quarter of 2020 | — | — | — | — | 11.3 | — | 11.3 |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.3 | — | (0.1) | 0.2 |
| Balance at March 31, 2020 | \$ 4.6 | \$ 0.8 | \$ 0.1 | \$ 61.8 | \$ (393.7) | \$ 1.0 | \$ (325.4) |
| Net income for second quarter of 2020 | — | — | — | — | 33.7 | — | 33.7 |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.1 | — | (0.1) | — |
| Balance at June 30, 2020 | \$ 4.6 | \$ 0.8 | \$ 0.1 | \$ 61.9 | \$ (360.0) | \$ 0.9 | \$ (291.7) |
| Issuance of common stock | — | 0.3 | — | 22.8 | — | — | 23.1 |
| Net loss for third quarter of 2020 | — | — | — | — | (7.0) | — | (7.0) |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.1 | — | (0.1) | — |
| Balance at September 30, 2020 | \$ 4.6 | \$ 1.1 | \$ 0.1 | \$ 84.8 | \$ (367.0) | \$ 0.8 | \$ (275.6) |

| | Preferred Stock, Series B | Common Stock, Class A, Par Value \$.10 per Share | Common Stock, Class B, Par Value \$.10 per Share | Excess of Capital Over Par Value | Accumulated Deficit | Accumulated Other Comprehensive Income | Total |
|---|---------------------------|---|---|----------------------------------|---------------------|--|------------|
| Balance at December 31, 2020 | \$ 0.1 | \$ 1.1 | \$ 0.1 | \$ 85.0 | \$ (407.7) | \$ 0.8 | \$ (320.6) |
| Net income for first quarter of 2021 | — | — | — | — | 5.1 | — | 5.1 |
| Issuance of common stock | — | 0.1 | — | 23.7 | — | — | 23.8 |
| Receivable from issuance of stock | — | — | — | (0.7) | — | — | (0.7) |
| Exchange of preferred stock for common stock and common stock warrant | — | — | — | 7.5 | (7.6) | — | (0.1) |
| Reclassification of stock-based compensation liability to equity | — | — | — | 7.5 | — | — | 7.5 |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.3 | — | (0.1) | 0.2 |
| Balance at March 31, 2021 | \$ 0.1 | \$ 1.2 | \$ 0.1 | \$ 123.3 | \$ (410.2) | \$ 0.7 | \$ (284.8) |
| Net income for second quarter of 2021 | — | — | — | — | 11.6 | — | 11.6 |
| Issuance of common stock | — | 0.1 | — | 3.4 | — | — | 3.5 |
| Proceeds from prior issuance of stock | — | — | — | 0.7 | — | — | 0.7 |
| Stock-based compensation shares withheld for employee taxes | — | — | — | (2.4) | — | — | (2.4) |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.1 | — | (0.1) | — |
| Balance at June 30, 2021 | \$ 0.1 | \$ 1.3 | \$ 0.1 | \$ 125.1 | \$ (398.6) | \$ 0.6 | \$ (271.4) |
| Net income for third quarter of 2021 | — | — | — | — | 42.1 | — | 42.1 |
| Issuance and amortization of restricted stock units and stock options | — | — | — | 0.3 | — | (0.1) | 0.2 |
| Balance at September 30, 2021 | \$ 0.1 | \$ 1.3 | \$ 0.1 | \$ 125.4 | \$ (356.5) | \$ 0.5 | \$ (229.1) |

The accompanying notes are an integral part of these unaudited condensed consolidated financial statements.

CENTRUS ENERGY CORP.
NOTES TO CONDENSED CONSOLIDATED FINANCIAL STATEMENTS

1. BASIS OF PRESENTATION

Basis of Presentation and Principles of Consolidation

The unaudited condensed consolidated financial statements of Centrus Energy Corp. (“Centrus” or the “Company”), which include the accounts of the Company, its principal subsidiary, United States Enrichment Corporation, and its other subsidiaries, as of September 30, 2021, and for the three and nine months ended September 30, 2021 and 2020, have been prepared pursuant to the rules and regulations of the Securities and Exchange Commission (“SEC”). The unaudited condensed consolidated balance sheet as of December 31, 2020, was derived from audited consolidated financial statements, but does not include all disclosures required by generally accepted accounting principles in the United States (“GAAP”). In the opinion of management, the unaudited condensed consolidated financial statements reflect all adjustments, including normal recurring adjustments, necessary for a fair statement of the financial results for the interim period. Certain prior year amounts have been reclassified for consistency with the current year presentation. Certain information and notes normally included in financial statements prepared in accordance with GAAP have been omitted pursuant to such rules and regulations. All material intercompany transactions have been eliminated. The Company’s components of comprehensive income for the three and nine months ended September 30, 2021 and 2020, are insignificant.

Operating results for the three and nine months ended September 30, 2021, are not necessarily indicative of the results that may be expected for the year ending December 31, 2021. The unaudited condensed consolidated financial statements should be read in conjunction with the consolidated financial statements and related notes and *Management’s Discussion and Analysis of Financial Condition and Results of Operations* included in the Annual Report on Form 10-K for the year ended December 31, 2020.

New Accounting Standards

Recently Adopted Accounting Standards

In August 2018, the Financial Accounting Standards Board (“FASB”) issued Accounting Standards Update (“ASU”) 2018-14, *Compensation - Retirement Benefits - Defined Benefit Plans - General (Subtopic 715-20)*, which amends the annual disclosure requirements for employers that sponsor defined benefit pension plans and other postretirement plans. The standard is effective for fiscal years beginning after December 15, 2020. Adoption of this new standard is not expected to have a significant impact to the Company’s annual disclosures.

Significant Accounting Policies

The accounting policies of the Company are set forth in Note 1 to the Consolidated Financial Statements contained in the Company’s Annual Report on Form 10-K for the year ended December 31, 2020. There has not been a material change to the Company’s accounting policies since that report.

2. REVENUE AND CONTRACTS WITH CUSTOMERS

Disaggregation of Revenue

The following table presents revenue from separate work units (“SWU”) and uranium sales disaggregated by geographical region based on the billing addresses of customers (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---------------------------|----------------------------------|---------|---------------------------------|----------|
| | 2021 | 2020 | 2021 | 2020 |
| United States | \$ 13.8 | \$ 18.7 | \$ 68.6 | \$ 66.7 |
| Foreign | 18.2 | — | 46.7 | 46.1 |
| Revenue - SWU and uranium | \$ 32.0 | \$ 18.7 | \$ 115.3 | \$ 112.8 |

Refer to *Note 12, Segment Information*, for disaggregation of revenue by segment. Disaggregation by end-market is provided in Note 12 and the unaudited condensed consolidated statements of operations. SWU sales are made primarily to electric utility customers and uranium sales are primarily made to other nuclear fuel related companies. Technical solutions revenue resulted primarily from services provided to the government and its contractors. SWU and uranium revenue is recognized at point of sale and technical solutions revenue is generally recognized over time.

Accounts Receivable

| | September 30, | December 31, |
|----------------------|---------------|--------------|
| | 2021 | 2020 |
| | (\$ millions) | |
| Accounts receivable: | | |
| Billed | \$ 12.7 | \$ 23.0 |
| Unbilled * | 4.2 | 6.6 |
| Accounts receivable | \$ 16.9 | \$ 29.6 |

* Billings under certain contracts in the technical services segment are invoiced based on approved provisional billing rates. Unbilled revenue represents the difference between actual costs incurred and invoiced amounts. The Company expects to invoice and collect the unbilled amounts after actual rates are submitted to the customer and approved. Unbilled revenue also includes unconditional rights to revenue that are not yet billable under applicable contracts pending the compilation of supporting documentation.

Contract Liabilities

The following table presents changes in contract liability balances (in millions):

| | September 30, | December 31, | Year-To-Date |
|---|---------------|--------------|--------------|
| | 2021 | 2020 | Change |
| Accrued loss on HALEU Contract: | | | |
| Current - <i>Accounts payable and accrued liabilities</i> | \$ 1.2 | \$ 7.0 | \$ (5.8) |
| Noncurrent - <i>Other long-term liabilities</i> | \$ — | \$ 0.7 | \$ (0.7) |
| Deferred revenue - current | \$ 259.1 | \$ 281.7 | \$ (22.6) |
| Advances from customers - current | \$ 16.1 | \$ 1.5 | \$ 14.6 |
| Advances from customers - noncurrent | \$ 45.1 | \$ 45.2 | \$ (0.1) |

Previously deferred sales recognized in revenue totaled \$28.5 million and \$0 million in the nine months ended September 30, 2021 and 2020, respectively.

LEU Segment

The SWU component of low-enriched uranium (“LEU”) typically is bought and sold under contracts with deliveries over several years. The Company’s agreements for natural uranium sales generally are shorter-term, fixed-commitment contracts. The Company’s order book of sales under contract in the LEU segment (“order book”) extends to 2030. As of September 30, 2021, the order book was approximately \$1 billion. The order book represents the estimated aggregate dollar amount of revenue for future SWU and uranium deliveries under contract and includes approximately \$320 million of *Deferred Revenue* and *Advances from Customers*. Refer to Contract Liabilities table above. As of December 31, 2020, the order book was approximately \$960 million.

Most of the Company’s enrichment contracts provide for fixed purchases of SWU during a given year. The Company’s order book is partially based on customers’ estimates of the timing and size of their fuel requirements and other assumptions that are subject to change. For example, depending on the terms of specific contracts, the customer may be able to increase or decrease the quantity delivered within an agreed range. The Company’s order book estimate also is based on the Company’s estimates of selling prices, which may be subject to change. For example, depending on the terms of specific contracts, prices may adjust based on escalation using a general inflation index, published SWU price indicators prevailing at the time of delivery, and other factors, all of which are variable. The Company uses external composite forecasts of future market prices and inflation rates in its pricing estimates.

In 2018 through 2020 the Company borrowed SWU inventory valued at \$20.7 million from a customer under an agreement signed in 2017 and recorded the SWU and the related liability using the Company’s average unit price of SWU purchases under contract projected to be used for repayment. The loan is repayable only with SWU. The cumulative liability to the customer for borrowed inventory was revalued to \$25.5 million in the third quarter of 2021, of which \$3.0 million is included in *Accounts Payable and Accrued Liabilities* and \$22.5 million is included in *Other Long-Term Liabilities*. The revaluation reflects an updated projection of the timing and sources of inventory to be used for repayment. *Cost of Sales* for the three and nine months ended September 30, 2021 includes the related expense of \$4.8 million.

Technical Solutions Segment

Revenue for the technical solutions segment, representing the Company’s technical, manufacturing, engineering, procurement, construction, and operations services offered to public and private sector customers, is recognized over the contractual period as services are rendered.

On October 31, 2019, the Company signed a cost-share contract with the U.S. Department of Energy (“DOE”) to deploy a cascade of centrifuges to demonstrate production of high-assay, low-enriched uranium (“HALEU”) for advanced reactors (“the HALEU Contract”). HALEU is a component of an advanced nuclear reactor fuel that is not commercially produced in the United States today and may be required for a number of advanced reactor and fuel designs currently under development in both the commercial and government sectors. The three-year program has been under way since May 31, 2019, when the Company and DOE signed a preliminary letter agreement that allowed work to begin while the full contract was being finalized.

In 2019, under the HALEU Contract, DOE agreed to reimburse the Company for 80% of its costs incurred in performing the contract, up to a maximum of \$115 million. The Company’s cost share is the corresponding 20% and any costs the Company elects to incur above these amounts. Costs under the HALEU Contract include *program costs*, including direct labor and materials and associated indirect costs that are classified as *Cost of Sales*, and an allocation of corporate costs supporting the program that are classified as *Selling, General and Administrative Expenses*. Services to be provided over the three-year contract include constructing and assembling centrifuge machines and related infrastructure in a cascade formation and production of a small quantity of HALEU. When estimates of remaining program costs to be incurred for such an integrated, construction-type contract exceed estimates of total revenue to be earned, a provision for the remaining loss on the contract is recorded to *Cost of Sales* in the period the loss is determined. The Company’s corporate costs supporting the program are recognized as

expense as incurred over the duration of the contract term. In 2019, the portion of the Company's anticipated cost share under the HALEU Contract representing the Company's share of projected program costs was recognized in *Cost of Sales* as an accrued loss of \$18.3 million. The accrued loss on the contract is being adjusted over the remaining contract term based on actual results, remaining program cost projections and the Company's anticipated cost-share. Cost of sales in the nine months ended September 30, 2021 and 2020 benefited by \$6.5 million and \$8.7 million, respectively, for previously accrued contract losses attributable to work performed in the periods. As of September 30, 2021, a total of \$17.1 million of previously accrued contract losses have been realized and the accrued contract loss balance included in *Accounts Payable and Accrued Liabilities* was \$1.2 million.

Work under the HALEU Contract has progressed but we have been experiencing increased delays from vendors and increased costs due to the continuing effects of the COVID-19 pandemic. Additionally, COVID-19-related supply chain difficulties have also affected DOE in its supply of equipment that it is required to furnish under the contract. As a result, we currently estimate that costs required to complete the existing HALEU Contract have increased approximately \$10 million over the 2019 initial estimate. Further, while we still anticipate completing the cascade in 2022, due to a COVID-related supply chain delay in the DOE-supplied HALEU storage cylinders, production will not begin until mid-2022. The U.S. Government is currently operating on a continuing resolution through December 3, 2021. On October 28, 2021, DOE increased the government's cost share ceiling to \$117.9 million and provided additional incremental funding that we expect will be sufficient to continue work through the middle of November. The Company has received aggregate cash payments of \$101.9 million through September 30, 2021.

While the existing contract ends on June 1, 2022, the Department of Energy's Fiscal Year 2022 budget request includes \$33 million to establish a new HALEU availability program, a portion of which would be used for "continuing to support the 16 machines in Piketon." The Department has indicated that it is considering changes to the scope of the existing contract including moving the operational portion of the demonstration to a new, competitively-awarded contract, with operations to begin in mid-2022. Centrus believes it is well-positioned to compete for a follow-on contract to operate the machines in Piketon but there is no assurance that DOE will award such a contract to the Company. Congress has not yet adopted a Fiscal Year 2022 appropriations bill for the Department, and there is no assurance that the proposed program, which would go beyond the scope and expiration of our existing contract, will be approved and funded.

Additional COVID-19-related impacts, delays in DOE furnishing equipment, or changes to the existing scope of the HALEU Contract could result in further material increases to our estimate of the costs required to complete the HALEU Contract, as well as delay completion of the contract. The Company does not currently have a contractual obligation to perform work in excess of the funding provided by DOE and, therefore, no additional costs have been accrued as of September 30, 2021. If the Company commits to a plan to complete the demonstration cascade and produce HALEU and DOE does not commit to fully fund the additional costs, we may incur material additional costs or losses in future periods that could have an adverse impact on our financial condition and liquidity.

Revenue for the technical solutions segment in the three and nine months ended September 30, 2021 also includes \$43.5 million related to the settlement of the Company's claims for reimbursements for certain pension and postretirement benefits costs incurred in connection with a past cost-reimbursable contract with DOE unrelated to the HALEU Contract. On September 7, 2021, after the final approvals for the settlement were received, the settlement agreement was signed by the parties at which time it became probable that there would not be a significant reversal of revenue. Under the terms of the settlement agreement, DOE paid the Company \$43.5 million, of which \$33.8 million was contributed to the pension plan in September 2021 for its subsidiary United States Enrichment Corp. ("Enrichment Corp.") and \$9.7 million was deposited in October 2021 in a trust for payment of postretirement health benefits payable by Enrichment Corp. After receiving payment, at the Company's request the case was dismissed. Refer to *Note 11, Commitments and Contingencies -- Legal Matters*.

3. CASH, CASH EQUIVALENTS AND RESTRICTED CASH

The following table summarizes the Company's cash, cash equivalents and restricted cash as presented on the unaudited condensed consolidated balance sheet to amounts on the unaudited condensed consolidated statement of cash flows (in millions):

| | September 30, 2021 | September 30, 2020 |
|---|--------------------|--------------------|
| Cash and cash equivalents | \$ 171.0 | \$ 152.8 |
| Deposits for financial assurance - current | 0.2 | 0.2 |
| Deposits for financial assurance - noncurrent | 5.7 | 5.7 |
| Total cash, cash equivalents and restricted cash | \$ 176.9 | \$ 158.7 |

The Company has provided financial assurance to states in which it was previously self-insured for workers' compensation in accordance with each state's requirements in the form of a surety bond or deposit that is fully cash collateralized by Centrus. As each state determines that the likelihood of further workers' compensation obligations related to the period of self-insurance is reduced, the surety bond or deposit is subject to reduction and/or cancellation and the Company would receive the excess cash collateral.

4. INVENTORIES

Centrus holds uranium at licensed locations in the form of natural uranium and as the uranium component of LEU. Centrus also holds SWU as the SWU component of LEU at licensed locations (e.g., fabricators) to meet book transfer requests by customers. Fabricators process LEU into fuel for use in nuclear reactors. Components of inventories are as follows (in millions):

| | September 30, 2021 | | | December 31, 2020 | | |
|-----------------------|--------------------|-------------------------------|------------------|-------------------|-------------------------------|------------------|
| | Current Assets | Current Liabilities (a) | Inventories, Net | Current Assets | Current Liabilities (a) | Inventories, Net |
| Separative work units | \$ 13.0 | \$ 0.1 | \$ 12.9 | \$ 17.0 | \$ 4.6 | \$ 12.4 |
| Uranium | 67.0 | 6.9 | 60.1 | 47.8 | 0.3 | 47.5 |
| Total | \$ 80.0 | \$ 7.0 | \$ 73.0 | \$ 64.8 | \$ 4.9 | \$ 59.9 |

(a) Inventories owed to customers and suppliers, included in current liabilities, include SWU and uranium inventories owed to fabricators.

5. INTANGIBLE ASSETS

Intangible assets originated from the Company's reorganization and application of fresh start accounting as of the date the Company emerged from bankruptcy, September 30, 2014, and reflect the conditions at that time. The intangible asset related to the sales order book is amortized as the order book existing at emergence is reduced, principally as a result of deliveries to customers. The intangible asset related to customer relationships is amortized using the straight-line method over the estimated average useful life of 15 years. Amortization expense is presented below gross profit on the unaudited condensed consolidated statements of operations and comprehensive income. Intangible asset balances are as follows (in millions):

| | September 30, 2021 | | | December 31, 2020 | | |
|------------------------|-----------------------|--------------------------|----------------|-----------------------|--------------------------|----------------|
| | Gross Carrying Amount | Accumulated Amortization | Net Amount | Gross Carrying Amount | Accumulated Amortization | Net Amount |
| Sales order book | \$ 54.6 | \$ 34.0 | \$ 20.6 | \$ 54.6 | \$ 32.0 | \$ 22.6 |
| Customer relationships | 68.9 | 32.1 | 36.8 | 68.9 | 28.7 | 40.2 |
| Total | \$ 123.5 | \$ 66.1 | \$ 57.4 | \$ 123.5 | \$ 60.7 | \$ 62.8 |

6. DEBT

A summary of debt is as follows (in millions):

| | Maturity | September 30, 2021 | | December 31, 2020 | |
|---------------------|-----------|--------------------|-----------------|-------------------|-----------------|
| | | Current | Long-Term | Current | Long-Term |
| 8.25% Notes: | Feb. 2027 | | | | |
| Principal | | \$ — | \$ 74.3 | \$ — | \$ 74.3 |
| Interest | | 6.1 | 27.5 | 6.1 | 33.7 |
| Total | | \$ 6.1 | \$ 101.8 | \$ 6.1 | \$ 108.0 |

Interest on the 8.25% notes (the "8.25% Notes") maturing in February 2027 is payable semi-annually in arrears as of February 28 and August 31 based on a 360-day year consisting of twelve 30-day months. As shown in the table above, all future interest payment obligations on the 8.25% Notes are included in the carrying value of the 8.25% Notes. As a result, interest payments are reported as a reduction in the carrying value of the 8.25% Notes and not as interest expense. As of September 30, 2021, and December 31, 2020, \$6.1 million of interest was recorded as current and classified as *Current Debt* in the unaudited condensed consolidated balance sheet. Additional terms and conditions of the 8.25% Notes are described in *Note 9, Debt*, of the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

7. FAIR VALUE

Fair value is the price that would be received from selling an asset or paid to transfer a liability in an orderly transaction between market participants at the measurement date. When determining the fair value of assets and liabilities, the following hierarchy is used in selecting inputs, with the highest priority given to Level 1, as these are the most transparent or reliable:

- Level 1 – quoted prices for identical instruments in active markets.
- Level 2 – quoted prices for similar instruments in active markets; quoted prices for identical or similar instruments in markets that are not active; and model-derived valuations in which all significant inputs are observable in active markets.
- Level 3 – valuations derived using one or more significant inputs that are not observable.

Financial Instruments Recorded at Fair Value (in millions):

| | September 30, 2021 | | | | December 31, 2020 | | | |
|--------------------------------------|--------------------|---------|---------|----------|-------------------|---------|---------|----------|
| | Level 1 | Level 2 | Level 3 | Total | Level 1 | Level 2 | Level 3 | Total |
| Assets: | | | | | | | | |
| Cash and cash equivalents | \$ 171.0 | \$ — | \$ — | \$ 171.0 | \$ 152.0 | \$ — | \$ — | \$ 152.0 |
| Deferred compensation asset (a) | 3.0 | — | — | 3.0 | 2.4 | — | — | 2.4 |
| Liabilities: | | | | | | | | |
| Deferred compensation obligation (a) | \$ 2.8 | \$ — | \$ — | \$ 2.8 | \$ 2.3 | \$ — | \$ — | \$ 2.3 |

- (a) The deferred compensation obligation represents the balance of deferred compensation plus net investment earnings. The deferred compensation plan is funded through a rabbi trust. Trust funds are invested in mutual funds for which unit prices are quoted in active markets and are classified within Level 1 of the valuation hierarchy.

There were no transfers between Level 1, 2 or 3 during the periods presented.

Other Financial Instruments

As of September 30, 2021, and December 31, 2020, the balance sheet carrying amounts for *Accounts Receivable*, *Accounts Payable* and *Accrued Liabilities* (excluding the deferred compensation obligation described above), and *Payables under SWU Purchase Agreements* approximate fair value because of their short-term nature.

The carrying value and estimated fair value of long-term debt are as follows (in millions):

| | September 30, 2021 | | December 31, 2020 | |
|-------------|-------------------------|-------------------------------------|-------------------------|-------------------------------------|
| | Carrying Value | Estimated Fair Value ^(a) | Carrying Value | Estimated Fair Value ^(a) |
| 8.25% Notes | \$ 107.9 ^(b) | \$ 74.3 | \$ 114.1 ^(b) | \$ 68.6 |

- ^(a) Based on recent trading prices and bid/ask quotes as of or near the balance sheet date, which are considered Level 2 inputs based on the frequency of trading.

- ^(b) The carrying value of the 8.25% Notes consists of the principal balance of \$74.3 million and the sum of current and noncurrent interest payment obligations until maturity. Refer to *Note 6, Debt*.

8. PENSION AND POSTRETIREMENT HEALTH AND LIFE BENEFITS

The components of net periodic benefit (credits) for the defined benefit pension plans were as follows (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|-----------------|------------------------------------|-----------------|
| | 2021 | 2020 | 2021 | 2020 |
| Service costs | \$ 0.6 | \$ 0.9 | \$ 2.0 | \$ 2.7 |
| Interest costs | 4.6 | 6.0 | 13.6 | 18.2 |
| Amortization of prior service costs (credits), net | (0.1) | — | (0.1) | (0.2) |
| Expected return on plan assets (gains) | (9.6) | (9.3) | (28.8) | (28.1) |
| Net periodic benefit (credits) | <u>\$ (4.5)</u> | <u>\$ (2.4)</u> | <u>\$ (13.3)</u> | <u>\$ (7.4)</u> |

The components of net periodic benefit costs for the postretirement health and life benefit plans were as follows (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|--|-------------------------------------|---------------|------------------------------------|---------------|
| | 2021 | 2020 | 2021 | 2020 |
| Interest costs | \$ 0.9 | \$ 1.2 | \$ 2.6 | \$ 3.6 |
| Amortization of prior service costs (credits), net | — | (0.1) | (0.1) | (0.1) |
| Net periodic benefit costs | <u>\$ 0.9</u> | <u>\$ 1.1</u> | <u>\$ 2.5</u> | <u>\$ 3.5</u> |

The Company reports service costs for its defined benefit pension plans and its postretirement health and life benefit plans in *Cost of Sales and Selling, General and Administrative Expenses*. The remaining components of net periodic benefit (credits) costs are reported as *Nonoperating Components of Net Periodic Benefit Expense (Income)*.

Refer to Note 2, *Revenue and Contracts with Customers*, for details regarding the receipt of \$43.5 million in September 2021 related to the settlement of the Company's claims for reimbursements for certain pension and postretirement benefits costs incurred in connection with a past cost-reimbursable contract with DOE unrelated to the HALEU Contract. Under the terms of the settlement, the Company deposited \$33.8 million in September 2021 in the pension plan for its subsidiary United States Enrichment Corp. ("Enrichment Corp.") and \$9.7 million in October 2021 in a trust for payment of postretirement health benefits payable by Enrichment Corp.

9. NET INCOME PER SHARE

Basic net income per share is calculated by dividing income allocable to common stockholders by the weighted average number of shares of common stock outstanding during the period. In calculating diluted net income per share, the number of shares is increased by the weighted average number of potential shares related to stock compensation awards. No dilutive effect is recognized in a period in which a net loss has occurred.

On February 2, 2021, the Company completed the exchange of 3,873 shares of its outstanding Series B Senior Preferred Stock, par value \$1.00 per share ("Preferred Stock") for (i) 231,276 shares of Class A Common Stock and (ii) a warrant to purchase 250,000 shares of Class A Common Stock at an exercise price of \$21.62 per share, for an aggregate valuation of approximately \$7.5 million. (Refer to *Note 10 - Stockholders' Equity*). The carrying value of the Preferred Stock on the Balance Sheet was \$1.00 per share par value. The aggregate liquidation preference of the Preferred Stock, including accrued but unpaid dividends, was \$1,291.04 per share as of December 31, 2020.

The aggregate valuation of approximately \$7.5 million, less accrued but unpaid dividends attributable to the acquired and retired shares of Preferred Stock, is considered for purposes of *Net Income per Share* to be a deemed dividend in the aggregate amount equal to the amount by which it exceeds the carrying value of the Preferred Stock on the Balance Sheet, or \$6.6 million.

The weighted average number of common and common equivalent shares used in the calculation of basic and diluted income per share are as follows:

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-----------------|---------------------------------|----------------|
| | 2021 | 2020 | 2021 | 2020 |
| Numerator (in millions): | | | | |
| Net income (loss) | \$ 42.1 | \$ (7.0) | \$ 58.8 | \$ 38.0 |
| Less: Preferred stock dividends - undeclared and cumulative | 0.7 | 1.9 | 2.1 | 5.9 |
| Less: Distributed earnings allocable to retired preferred shares | — | — | 6.6 | — |
| Net income (loss) allocable to common stockholders | \$ 41.4 | \$ (8.9) | \$ 50.1 | \$ 32.1 |
| Denominator (in thousands): | | | | |
| Average common shares outstanding - basic | 13,741 | 10,723 | 13,365 | 10,008 |
| Potentially dilutive shares related to stock options and restricted stock units (a) | 315 | — | 337 | 274 |
| Average common shares outstanding - diluted | 14,056 | 10,723 | 13,702 | 10,282 |
| Net income (loss) per share (in dollars): | | | | |
| Basic | \$ 3.01 | \$ (0.83) | \$ 3.75 | \$ 3.21 |
| Diluted | \$ 2.95 | \$ (0.83) | \$ 3.66 | \$ 3.12 |
| (a) Common stock equivalents excluded from the diluted calculation as a result of a net loss in the period (in thousands) | — | 317 | — | — |

10. STOCKHOLDERS' EQUITY

Pursuant to a sales agreement with its agents, the Company sold at the market price an aggregate of 1,238,637 shares of its Class A Common Stock in the nine months ended September 30, 2021 for a total of \$28.7 million. After expenses and commissions paid to the agents the Company's proceeds totaled \$27.6 million. Additionally, the Company recorded direct costs of \$0.4 million related to the issuance. The shares of Class A Common Stock were issued pursuant to the Company's shelf registration statement on Form S-3 (File No. 333-239242), which became effective on August 5, 2020, and a prospectus supplement dated December 31, 2020, to the prospectus. The Company currently intends to use the net proceeds from this offering for general working capital purposes, to invest in technology development and deployment and to repay outstanding debt or retire shares of its Preferred Stock.

As previously disclosed in our Current Report on Form 8-K filed February 5, 2021, on February 2, 2021, the Company entered into an amendment (the "Voting Agreement Amendment") to its existing Voting and Nomination Agreement with Mr. Morris Bawabeh, Kulayba LLC and M&D Bawabeh Foundation, Inc. (collectively, the "MB Group") and an Exchange Agreement (as described below) whereby the MB Group agreed to support management's recommendation on certain matters at the Company's 2021 annual meeting of stockholders (the "Annual Meeting") and Kulayba LLC agreed to exchange shares of the Company's Preferred Stock for shares of the Company's Class A Common Stock and a warrant to acquire additional shares of Class A Common Stock. Pursuant to the First Amendment to the Voting and Nomination Agreement, the MB Group agreed to cause all shares of Class A Common Stock owned of record or beneficially owned by the MB Group at the Annual Meeting to be voted in favor of (i) an amendment to extend the length of the term of the Company's Section 382 Rights Agreement dated as of April 6, 2016, as amended to date, for two years from June 30, 2021, to June 30, 2023, and (ii) an increase of shares of Class A Common Stock reserved for delivery under the Company's Centrus Energy Corp 2014 Equity Incentive Plan, as amended to date, of an additional 700,000 shares of Class A Common Stock. At the Annual Meeting both of the above referenced proposals were approved by the Company's stockholders.

In connection with the entry into the Voting Agreement Amendment, the Company and Kulayba LLC also entered into an Exchange Agreement, dated February 2, 2021 (the "Exchange Agreement"), pursuant to which Kulayba LLC agreed to exchange (the "Exchange") 3,873 shares of Preferred Stock, representing a \$5,000,198 liquidation preference (including accrued and unpaid dividends), for (i) 231,276 shares of Class A Common Stock priced at the closing market price of \$21.62 on the date the Exchange Agreement was signed and (ii) a Centrus Energy Corp. Warrant to Purchase Class A Common Stock (the "Warrant"), exercisable for 250,000 shares of Class A Common Stock at an exercise price of \$21.62 per share, which was the closing market price on the date the Exchange Agreement was signed, subject to certain customary adjustments pursuant to the terms of the Warrant. The Warrant is exercisable by Kulayba LLC for a period commencing on the closing date of the Exchange and ending, unless sooner terminated as provided in the Warrant, on the first to occur of: (a) the second anniversary of the closing date of the Exchange or (b) the last business day immediately prior to the consummation of a Fundamental Transaction (as defined in the Warrant) which results in the shareholders of the Company immediately prior to such Fundamental Transaction owning less than 50% of the voting equity of the surviving entity immediately after the consummation of the Fundamental Transaction. The Company retired the 3,873 shares of Preferred Stock received by the Company under the Exchange Agreement.

Refer to Note 13, *Subsequent Event*, for details regarding a tender offer to purchase all of the outstanding Series B Senior Preferred Stock.

Notional stock units are a component of the 2019 Executive Incentive Plan for participating executives for the three-year period ending December 31, 2021, with an interim payment in April 2021 and the final payment targeted for 2022. In April 2020, notional stock units and stock appreciation rights were granted to participating executives with a vesting period ending in April 2023. The notional stock units granted in 2019 and 2020 and the stock appreciation rights granted in 2020 may be payable in common stock, cash or a combination of both at the discretion of the Board of Directors. Since the awards are likely to be settled with cash payments, compensation cost for these notional stock units and stock appreciation rights are re-measured each reporting period based on the trading price of the Company's Class A Common Stock and the cumulative vested costs are accrued in *Accounts*

Payable and Accrued Liabilities or *Other Long-Term Liabilities* based on the anticipated payment date. A portion of the April 2021 interim payment related to the 2019 grants referenced above was paid in shares at the discretion of the Board of Directors. The related obligation of \$7.5 million was reclassified from *Accounts Payable and Accrued Liabilities* to *Excess of Capital over Par Value* in the first quarter of 2021 based on the market share price at the time of the Board's decision. In the second quarter of 2021, the Company withheld \$2.4 million of shares that vested during the period for the purpose of funding the grantees' tax withholding obligations under the terms of the stock-based compensation plan.

In September 2021, notional stock units and stock appreciation rights were granted to participating executives with a vesting period ending in April 2024. The awards are payable in shares of common stock and the grant-date value is included in *Excess of Capital Over Par Value* as amortized over the vesting period.

11. COMMITMENTS AND CONTINGENCIES

Commitments under SWU Purchase Agreements

TENEX

A major supplier of SWU to the Company is the Russian government-owned entity TENEX, Joint-Stock Company ("TENEX"). Under a 2011 agreement with TENEX, as amended, (the "TENEX Supply Contract"), the Company purchases SWU contained in LEU received from TENEX, and the Company delivers natural uranium to TENEX for the LEU's uranium component. The LEU that the Company obtains from TENEX under the agreement is subject to quotas and other restrictions applicable to commercial Russian LEU.

The TENEX Supply Contract originally was signed with commitments through 2022 but was modified in 2015 to give the Company the right to reschedule certain quantities of SWU of the original commitments into the period 2023 and beyond, in return for the purchase of additional SWU in those years. The Company has exercised this right to reschedule in each year through December 31, 2020. If the Company exercises this right to reschedule in full during the remaining years of the contract's original term, the Company will have a rescheduled post-2022 purchase commitment through 2028.

The TENEX Supply Contract provides that the Company must pay for all SWU in its minimum purchase obligation each year, even if it fails to submit orders for such SWU. In such a case, the Company would pay for the SWU but have to take the unordered SWU in the following year.

Pricing terms for SWU under the TENEX Supply Contract are based on a combination of market-related price points and other factors. This formula was subject to an adjustment at the end of 2018 that reduced the unit costs of SWU under this contract in 2019 and for the duration of the contract.

Orano

In 2018, the Company entered into an agreement (the "Orano Supply Agreement") with the French company Orano Cycle ("Orano") for the long-term supply to the Company of SWU contained in LEU. Under the Orano Supply Agreement, as amended, the supply of SWU commenced in 2020 and extends to 2028. The Company has the option to extend the supply period for an additional two years. The Orano Supply Agreement provides significant flexibility to adjust purchase volumes, subject to annual minimums and maximums in fixed amounts that vary year by year. The pricing for the SWU purchased by the Company is determined by a formula that uses a combination of market-related price points and other factors and is subject to certain floors and ceilings.

Milestones Under the 2002 DOE-USEC Agreement

The Company's predecessor USEC Inc. and DOE signed an agreement dated June 17, 2002, as amended (the "2002 DOE-USEC Agreement"), pursuant to which the parties made long-term commitments directed at resolving issues related to the stability and security of the domestic uranium enrichment industry. The 2002 DOE-USEC Agreement requires Centrus to develop, demonstrate and deploy advanced enrichment technology in accordance with milestones, including the deployment of a commercial American Centrifuge Plant, and provides for remedies in the event of a failure to meet a milestone under certain circumstances, including terminating the 2002 DOE-USEC Agreement, revoking Centrus' access to DOE's centrifuge technology that is required for the success of the Company's ongoing work with the American Centrifuge technology, requiring Centrus to transfer certain rights in the American Centrifuge technology and facilities to DOE, and requiring Centrus to reimburse DOE for certain costs associated with the American Centrifuge technology. The 2002 DOE-USEC Agreement provides that if a delaying event beyond the control and without the fault or negligence of Centrus occurs that could affect Centrus' ability to meet the American Centrifuge Plant milestone under the 2002 DOE-USEC Agreement, DOE and the Company will jointly meet to discuss in good faith possible adjustments to the milestones as appropriate to accommodate the delaying event. In 2014, the 2002 DOE-USEC Agreement and other agreements between the Company and DOE were assumed by Centrus subject to an express reservation of all rights, remedies and defenses by DOE and the Company under those agreements. DOE and the Company have agreed that all rights, remedies and defenses of the parties with respect to any missed milestones and all other matters under the 2002 DOE-USEC Agreement continue to be preserved, and that the time limits for each party to respond to any missed milestones continue to be tolled.

Legal Matters

From time to time, the Company is involved in various pending legal proceedings, including the pending legal proceedings described below.

In 1993, the United States Enrichment Corporation, at that time a wholly owned government corporation ("USEC-Government"), entered into a lease for the Paducah and Portsmouth Gaseous Diffusion Plants (collectively, the "GDPs") with the U.S. Department of Energy ("DOE"). As part of that lease, DOE and USEC-Government also entered into a memorandum of understanding ("Power MOU") regarding power purchase agreements between DOE and the providers of power to the GDPs. Under the Power MOU, DOE and USEC-Government agreed upon the allocation of rights and liabilities under the power purchase agreements. In 1998, USEC-Government was privatized and became the United States Enrichment Corporation, now a principal subsidiary of the Company ("Enrichment Corp."). Pursuant to legislation authorizing the privatization, the lease for the GDPs, which included the Power MOU as an Appendix, was transferred to Enrichment Corp. and Enrichment Corp. was given the right to purchase power from DOE. The Paducah GDP was shut down in 2013 and deleased by Enrichment Corp. in 2014. On August 4, 2021, DOE informally informed Enrichment Corp. that the Joppa power plant, which had supplied power to the Paducah GDP, was planned to be decontaminated and decommissioned (D&D). According to DOE, the power purchase agreement with Electric Energy Inc. ("EEI") requires DOE to pay for a portion of the D&D costs of the Joppa power plant and DOE has asserted that a portion of the DOE liability is the responsibility of Enrichment Corp. under the Power MOU in the amount of approximately \$9.6 million. The Company is assessing DOE's assertions including whether all or a portion of any such potential liability had been previously settled. The Company has not formed an opinion on the merits nor is it able to estimate the potential liability, if any, and no expense or liability has been accrued.

On August 30, 2013, the Company submitted a claim to DOE under the Contract Disputes Act for payment of \$42.8 million, representing DOE's share of pension and postretirement benefits costs related to the transition of employees at the former Portsmouth GDP to DOE's D&D contractor. On August 27, 2014, the DOE contracting officer denied the Company's claim. As a result, the Company filed an appeal of the decision in the U.S. Court of Federal Claims in January 2015.

On January 13, 2021, the Company and DOE reached a tentative agreement to settle the litigation. The settlement was subject to the approval by DOE, the U.S. Department of Justice, the Company's Board of Directors, and the Court. On September 7, 2021, after the final approvals for the settlement were received, the settlement agreement was signed by the parties. Under the terms of the settlement agreement, DOE paid the Company \$43.5 million, of which \$33.8 million was contributed to the pension plan in September 2021 for Enrichment Corp. and \$9.7 million was deposited in October 2021 in a trust for payment of postretirement health benefits payable by Enrichment Corp. After receiving payment, at the Company's request the case was dismissed. The payment of \$43.5 million is included in revenue of the technical solutions segment for the three months ended September 30, 2021.

On May 26, 2019, the Company, Enrichment Corp., and six other DOE contractors who have operated facilities at the Portsmouth GDP site (including, in the case of the Company, the American Centrifuge Plant site located on the premises) were named as defendants in a class action complaint filed by Ursula McGlone, Jason McGlone, Julia Dunham, and K.D. and C.D., minor children by and through their parent and natural guardian Julia Dunham (collectively, the "McGlone Plaintiffs") in the U.S. District Court in the Southern District of Ohio, Eastern Division. The complaint seeks damages for alleged off-site contamination allegedly resulting from activities on the Portsmouth GDP site. The McGlone Plaintiffs are seeking to represent a class of (i) all current or former residents within a seven-mile radius of the Portsmouth GDP site and (ii) all students and their parents at the Zahn's Corner Middle School from 1993-present. The complaint was amended on December 10, 2019 and on January 10, 2020 to add additional plaintiffs and new claims. On July 31, 2020, the court granted in part and denied in part the defendants' motion to dismiss the case. The court dismissed ten of the fifteen claims and allowed the remaining claims to proceed to the next stage of the litigation process. On August 18, 2020, the McGlone Plaintiffs filed a motion for leave to file a third amended complaint and notice of dismissal of three of the individual plaintiffs. On March 18, 2021, the McGlone Plaintiffs filed a motion for leave to file a fourth amended complaint to add new plaintiffs and allegations. On March 19, 2021, the court granted the McGlone Plaintiffs' motion for leave to amend the complaint. On May 24, 2021, the Company, Enrichment Corp. and the other defendants filed their motion to dismiss the complaint. The court has not rendered a decision at this time. Meanwhile, the parties are in the discovery stage of litigation. The Company believes that its operations at the Portsmouth GDP site were fully in compliance with the Nuclear Regulatory Commission's regulations. Further, the Company believes that any such liability should be indemnified under the Price-Anderson Nuclear Industries Indemnity Act ("Price-Anderson Act"). The Company and Enrichment Corp. have provided notifications to DOE required to invoke indemnification under the Price-Anderson Act and other contractual provisions.

On November 27, 2019, the Company, Enrichment Corp. and six other DOE contractors who have operated facilities at the Portsmouth GDP site were named as defendants in a class action complaint filed by James Matthews, Jennifer Brownfield Clark, Joanne Ross, the Estate of A.R., and others similarly situated (the "Matthews Plaintiffs"), in the Common Pleas Court of Pike County, Ohio. On January 3, 2020, the complaint was removed to the U.S. District Court in the Southern District of Ohio for adjudication. The complaint sought injunctive relief, compensatory damages, statutory damages, and any other relief allowed by law for alleged off-site contamination allegedly resulting from activities on the Portsmouth GDP site. The Matthews Plaintiffs expressly contended that the ongoing and continuous releases that injured the Plaintiffs and class members were not "nuclear incidents" as that term is defined in the Price-Anderson Act, but rather "freestanding state law claims concerning traditional-style state regulation." On July 27, 2020, the court granted the Company, Enrichment Corp. and the other defendants' motion to dismiss the complaint because the Matthews Plaintiffs had opted not to proceed under the Price-Anderson Act which preempts state law. On August 18, 2020, the plaintiffs filed a notice of appeal to the U.S. Court of Appeals for the Sixth Circuit. On October 6, 2021, the U.S. Court of Appeals for the Sixth Circuit affirmed the lower court's decision and dismissed the case. Plaintiffs have 90 days to file a petition for certiorari with the U.S. Supreme Court; the Plaintiffs must file such a petition by January 4, 2022 for the U.S. Supreme Court to consider whether it will hear the case.

On September 3, 2020, the Company, Enrichment Corp., nine other DOE contractors who have operated facilities at the Portsmouth GDP site and eleven individuals in their personal capacity some of whom are current and former DOE employees were named as defendants (“Walburn Defendants”) in a class action complaint filed by Jeffrey Walburn, Charles O. Lawson Jr., Kimberly M. Lawson, James A. Brogdon, Stephen Patrick Spriggs, Donald Slone, Vicki P. Slone, Victoria Slone Moore, Toni West, Carl R. Hartley, Heather R. Hartley, Vina Colley, Antony Preston, David B. Rose, Michael E. Groves, George W. Clark, Estate of Kathy Sue Brogdon (deceased), Estate of Jay Paul Brogdon (deceased), and Jon Doe(s), and Jane Doe(s), on behalf of themselves and all similarly situated individuals (“Walburn Plaintiffs”) in the U.S. District Court in the Southern District of Ohio, Eastern Division. The complaint alleges that the named defendants conspired and concealed nuclear incidents in violation of the Price-Anderson Act, the Racketeer Influenced and Corrupt Organization Act and other state claims. The complainants seek damages and equitable and injunctive relief arising from economic losses, property losses, and non-economic damages resulting from toxic and radioactive releases from the Portsmouth GDP. On November 20, 2020, the Walburn Plaintiffs filed an amended complaint to add two individuals to the complaint as defendants in their individual capacity. One of those individuals is Daniel Poneman, Centrus’ Chief Executive Officer. In the 78-page complaint, Mr. Poneman is referenced only twice, without any cited allegations against him; once in the caption and once referencing his position at the Company. The Company has notified its insurance carrier regarding the claim. On February 11, 2021, the Walburn Plaintiffs amended their complaint for a second time to replace two corporate defendants with two others (one of whom was a contractor to Enrichment Corp. and also to its predecessor prior to its privatization in 1998 and the other a former DOE contractor) and removed four named individual defendants from the complaint. On March 2, 2021, Walburn Defendants filed their motion to dismiss. On July 14, 2021, the court put the case on hold until November 11, 2021, to give the Plaintiffs the opportunity to retain new counsel. The court conditionally granted the Plaintiffs’ local counsel’s request to withdraw as counsel and terminated the representation of the two other co-counsel. The Company believes that its operations at the Portsmouth GDP site were fully in compliance with the Nuclear Regulatory Commission’s regulations. Further, the Company believes that any such liability should be indemnified under the Price-Anderson Act. The Company and Enrichment Corp. have provided notifications to DOE required to invoke indemnification under the Price-Anderson Act and other contractual provisions. On November 11, 2021, Plaintiffs filed a notice of voluntary dismissal without prejudice.

Centrus is subject to various legal proceedings and claims, either asserted or unasserted, which arise in the ordinary course of business. While the outcome of these claims cannot be predicted with certainty, other than the above, Centrus does not believe that the outcome of any of these legal matters, individually and in the aggregate, will have a material adverse effect on its cash flows, results of operations or consolidated financial condition.

12. SEGMENT INFORMATION

Gross profit is the Company's measure for segment reporting. There were no intersegment sales in the periods presented. Refer to *Note 2, Revenue and Contracts with Customers*, for additional details on revenue for each segment. The following table presents the Company's segment information (in millions):

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|------------------------------------|-------------------------------------|-----------------|------------------------------------|-----------------|
| | 2021 | 2020 | 2021 | 2020 |
| Revenue | | | | |
| LEU segment: | | | | |
| Separative work units | \$ 19.1 | \$ 0.1 | \$ 102.4 | \$ 89.4 |
| Uranium | 12.9 | 18.6 | 12.9 | 23.4 |
| Total | 32.0 | 18.7 | 115.3 | 112.8 |
| Technical solutions segment | 59.3 | 14.9 | 94.0 | 41.5 |
| Total revenue | \$ 91.3 | \$ 33.6 | \$ 209.3 | \$ 154.3 |
| Segment Gross Profit (Loss) | | | | |
| LEU segment | \$ 8.3 | \$ (0.9) | \$ 39.2 | \$ 61.0 |
| Technical solutions segment | 41.2 | 0.1 | 39.1 | 1.6 |
| Gross profit | \$ 49.5 | \$ (0.8) | \$ 78.3 | \$ 62.6 |

Revenue from Major Customers (10% or More of Total Revenue)

In the three months ended September 30, 2021, one customer in the LEU segment represented \$18.2 million of revenue and one customer in the technical solutions segment represented \$56.5 million of revenue. In the nine months ended September 30, 2021, one customer in the LEU segment represented \$28.5 million of revenue and one customer in the technical solutions segment represented \$87.7 million of revenue.

In the three months ended September 30, 2020, two customers in the LEU segment represented \$11.3 million and \$7.4 million, respectively, of revenue and one customer in the technical solutions segment represented \$13.5 million of revenue. In the nine months ended September 30, 2020, three customers in the LEU segment represented \$32.4 million, \$23.4 million and \$17.9 million, respectively, of revenue and one customer in the technical solutions segment represented \$33.4 million of revenue.

13. SUBSEQUENT EVENT

On October 20, 2021, the Company announced the commencement of a tender offer to purchase all of its outstanding Series B Senior Preferred Stock, par value \$1.00 per share (the “Series B Preferred Shares”), at a price of \$1,145.20 per Series B Preferred Share (inclusive of any rights to accrued but unpaid dividends), to the sellers in cash, less any applicable withholding taxes (the “Offer”). The Offer is being made pursuant to the Tender Offer Statement on Schedule TO filed by the Company on October 18, 2021 with the SEC. The aggregate liquidation preference per Series B Preferred Share (including accrued but unpaid dividends) was \$1,347.29 as of September 30, 2021. If the maximum number of Series B Preferred Shares is validly tendered and purchased, the aggregate consideration paid will be \$43,342,384. Under no circumstances, will the Company pay interest as part of the consideration, including, but not limited to, by reason of any delay in making payment. Concurrently with the Offer, we also are soliciting consents (the “Consent Solicitation”) from holders of the Series B Preferred Shares to amend (the “Series B Preferred Amendment”) the certificate of designation of the Series B Preferred Shares (the “Certificate of Designation”) from and after the effective date of the Series B Preferred Amendment to: (i) cease any obligation to pay dividends on Series B Preferred Shares (other than the payment of accrued dividends in connection with a redemption or distribution of assets upon liquidation, dissolution or winding up), (ii) permit the Company to redeem Series B Preferred Shares during the 90 days following the date of effectiveness of the Series B Preferred Amendment at a redemption price per share equal to \$1,145.20 (plus any additional accrued dividends for the period from and including the date of effectiveness of the Series B Preferred Amendment to the date of redemption), (iii) remove the prohibition on the declaration and payment of dividends on junior stock of the Company, which includes all shares of the Company’s capital stock defined as “Common Stock” in the Company’s Amended and Restated Certificate of Incorporation, or the redemption, purchase or acquisition of such junior stock, and (iv) remove the restriction on redemption, purchase or acquisition of capital stock of the Company ranking on parity with the Series B Preferred Shares. If the Series B Preferred Amendment is approved, we currently intend to redeem all Series B Preferred Shares that remain outstanding following the consummation of the Offer at the reduced redemption price referred to in clause (ii) above. Pursuant to the terms of the Certificate of Designation, the consent of holders of at least 90% of the outstanding Series B Preferred Shares is required to approve the Series B Preferred Amendment. The Offer is currently set to expire on November 18, 2021.

Item 2. Management's Discussion and Analysis of Financial Condition and Results of Operations

The following discussion should be read in conjunction with, and is qualified in its entirety by reference to, the unaudited condensed consolidated financial statements and related notes appearing elsewhere in this report.

This discussion contains forward-looking statements that involve risks and uncertainties. Actual results could differ significantly from the results discussed in the forward-looking statements particularly in light of the economic, social and market uncertainty created by the COVID-19 pandemic, including emerging variants. See "Forward-Looking Statements" at the beginning of this Quarterly Report on Form 10-Q.

Overview

Centrus Energy Corp., a Delaware corporation, is a trusted supplier of nuclear fuel and services for the nuclear power industry, which provides a reliable source of carbon-free energy. References to "Centrus", the "Company", "our", or "we" include Centrus Energy Corp. and its wholly owned subsidiaries as well as the predecessor to Centrus, unless the context otherwise indicates.

Centrus operates two business segments: (a) low-enriched uranium ("LEU"), which supplies various components of nuclear fuel to utilities from our global network of suppliers, and (b) technical solutions, which provides advanced engineering, design, and manufacturing services to government and private sector customers and is deploying uranium enrichment and other capabilities necessary for production of advanced nuclear fuel to power existing and next-generation reactors around the world.

Our LEU segment provides most of the Company's revenue and involves the sale of nuclear fuel to utilities operating commercial nuclear power plants. The majority of these sales are for the enrichment component of LEU, which is measured in separative work units ("SWU"). Centrus also sells natural uranium (the raw material needed to produce LEU) and occasionally sells LEU with the natural uranium, uranium conversion, and SWU components combined into one sale.

LEU is a critical component in the production of nuclear fuel for reactors that produce electricity. We supply LEU and its components to both domestic and international utilities for use in nuclear reactors worldwide. We provide LEU from multiple sources, including our inventory, medium- and long-term supply contracts, and spot purchases. As a long-term supplier of LEU to our customers, our objective is to provide value through the reliability and diversity of our supply sources.

Our global order book includes long-term sales contracts with major utilities to 2030. We have secured cost-competitive supplies of SWU under long-term contracts through the end of this decade to allow us to fill our existing customer orders and make new sales. A market-related price reset provision in our largest supply contract took effect at the beginning of 2019 – when market prices for SWU were near historic lows – which has significantly lowered our cost of sales and contributed to improved margins. Spot price indicators for SWU have risen by approximately 63% since bottoming out in August 2018.

In October 2020, the U.S. Department of Commerce reached agreement with the Russian Federation on an extension of the 1992 Russian Suspension Agreement, a trade agreement which allows for Russian-origin nuclear fuel to be exported to the United States in limited quantities. The two parties agreed to extend the agreement through 2040 and to set aside a significant portion of the quota for shipments to the United States through 2028 to execute Centrus' long-term supply agreement (the "TENEX Supply Contract") with the Russian government entity, TENEX, Joint-Stock Company ("TENEX"). This outcome allows for sufficient quota for Centrus to continue serving its utility customers.

Our technical solutions segment is deploying uranium enrichment and other capabilities necessary for production of advanced nuclear fuel to meet the evolving needs of the global nuclear industry and the U.S. government, while also leveraging our unique technical expertise, operational experience, and specialized facilities to expand and diversify our business beyond uranium enrichment, offering new services to existing and new customers in complementary markets.

Our technical solutions segment has as its goal the restoration of America's domestic uranium enrichment capability, to play a critical role in meeting U.S. national security and energy security requirements, in advancing America's nonproliferation objectives, and in delivering the next-generation nuclear fuels that will power the future of nuclear energy as it provides reliable carbon-free power around the world. The United States has not had a domestic uranium enrichment capability suitable to meet U.S. national security requirements since the aging Paducah Gaseous Diffusion Plant ("Paducah GDP") shut down in 2013. Longstanding U.S. policy and binding nonproliferation agreements prohibit the use of foreign-origin enrichment technology for U.S. national security missions. Our AC100M centrifuge is currently the only deployment-ready U.S. uranium enrichment technology in the U.S. that can meet these national security requirements.

Centrus is uniquely positioned to lead the transition to a new nuclear fuel component known as high-assay low-enriched uranium ("HALEU"), which is expected to be required by the commercial and government sectors for a number of advanced reactor and fuel designs currently under development. While existing reactors typically operate on LEU with the uranium-235 isotope concentration below 5%, HALEU has a uranium-235 concentration ranging from 5% to 20%, giving it several potential technical and economic advantages. Centrus is the only company with a license from the U.S. Nuclear Regulatory Commission ("NRC") to enrich up to 20% uranium-235 assay HALEU fuel that may ultimately be used in new commercial and government applications in the future.

In 2019, Centrus began work on a three-year, \$115 million cost-share contract (the "HALEU Contract") with the U.S. Department of Energy ("DOE") to deploy a cascade of 16 of our AC100M centrifuges to demonstrate production of HALEU with domestic technology. Despite the challenges of COVID-19, we have continued to make progress under the HALEU Contract. In June 2021, Centrus announced that the NRC approved the Company's license amendment request to enrich HALEU at the Piketon, Ohio, enrichment facility (the "Piketon facility"). The Piketon facility is currently the only U.S. facility licensed to enrich uranium up to 20% Uranium-235 (U-235). The HALEU Contract term is through June 1, 2022.

Work under the HALEU Contract has progressed but we have been experiencing increased delays from vendors and increased costs due to the continuing effects of the COVID-19 pandemic. Additionally, COVID-19-related supply chain difficulties have also affected DOE in its supply of equipment that it is required to furnish under the contract. As a result, we currently estimate that costs required to complete the existing HALEU Contract have increased approximately \$10 million over the 2019 initial estimate. Further, while we still anticipate completing the cascade in 2022, due to a COVID-related supply chain delay in the DOE-supplied HALEU storage cylinders, production will not begin until mid-2022. The U.S. Government is currently operating on a continuing resolution through December 3, 2021. On October 28, 2021, DOE increased the government's cost share ceiling to \$117.9 million and provided additional incremental funding that we expect will be sufficient to continue work through the middle of November.

While the existing contract ends on June 1, 2022, the Department of Energy's Fiscal Year 2022 budget request includes \$33 million to establish a new HALEU availability program, a portion of which would be used for "continuing to support the 16 machines in Piketon." The Department has indicated that it is considering changes to the scope of the existing contract including moving the operational portion of the demonstration to a new, competitively-awarded contract, with operations to begin in mid-2022. Centrus believes it is well-positioned to compete for a follow-on contract to operate the machines in Piketon but there is no assurance that DOE will award such a contract to the Company. Congress has not yet adopted a Fiscal Year 2022 appropriations bill for the Department, and there is no assurance that the proposed program, which would go beyond the scope and expiration of our existing contract, will be approved and funded.

Additional COVID-19-related impacts, delays in DOE furnishing equipment, or changes to the existing scope of the HALEU Contract could result in further material increases to our estimate of the costs required to complete the existing HALEU Contract, as well as delay completion of the contract. The Company does not currently have a contractual obligation to perform work in excess of the funding provided by DOE and, therefore, no additional costs have been accrued as of September 30, 2021. If the Company commits to a plan to complete the demonstration cascade and produce HALEU and DOE does not commit to fully fund the additional costs, we may incur material additional costs or losses in future periods that could have an adverse impact on our financial condition and liquidity.

We believe our investment in the HALEU technology will position the Company to meet the needs of government and commercial customers in the future as they deploy advanced reactors and next generation fuels. At present, there are a number of demonstration advanced reactors under development. Advanced nuclear reactors promise to provide an important source of reliable carbon-free power. By investing in HALEU technology now, and as the only American-based company currently pursuing HALEU enrichment capability, we believe the Company could be positioned to capitalize on a potential new market as the demand for HALEU-based fuels increases in the mid- to late-2020s with the development of advanced reactors. Further, there are no guarantees about whether or when government or commercial demand for HALEU will materialize, and there are a number of technical, regulatory, and economic hurdles that must be overcome for these fuels and reactors to come to the market. Also, foreign government-owned and operated competitors could seek to enter the market and offer HALEU at more competitive prices. There is one known foreign government-owned source which currently has the capability to produce HALEU although this source is currently subject to trade restrictions that limit the amount of material from this source which may be imported into the United States. Other foreign government-owned entities which are not currently subject to U.S. trade restrictions, however, may enter the market. One such foreign-government owned entity has expressed an interest in and potential capability for HALEU production but has not committed publicly to enter the market to enrich above 10% uranium-235 enrichment assays. These potential market participants have indicated publicly that it would take 6 to 7 years to be able to produce HALEU.

On May 28, 2021, the President submitted his proposed budget for government fiscal year 2022, which runs from October 1, 2021, to September 30, 2022. The federal government is currently operating under a continuing resolution. The President's budget proposal included approximately \$33 million for the creation of a new "HALEU availability" program as authorized by the Energy Act of 2020.

While we are encouraged by the President's budget submission and the statements made by DOE, as well as indications of strong bipartisan and stakeholder support, it is not clear how much funding, if any, will be included in the final U.S. government budget for 2022. Further, it is not clear what portion, if any, of the final budget would be allocated to operating the demonstration cascade or whether the Company will be selected in any competition for such a contract. Finally, there is no assurance that sufficient government or commercial funding or demand for material will be timely secured to permit the continued operation or expansion of the demonstration cascade. If sufficient funding or a contract for the output is not secured, we would need to terminate operation of the demonstration cascade or continue to operate the cascade at what may be a substantial loss with an adverse effect on our liquidity. Refer to *Operating Results - Technical Solutions* below and Part I, Item 1A, Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2020 for additional details, as updated in Part II,

Item 1A, Risk Factors, in this Quarterly Report and our Quarterly Report on Form 10-Q for the period ending June 30, 2021.

The Company continues to review opportunities to improve its capital structure and to enhance shareholder value. As a result, pursuant to a sales agreement with its agents, the Company sold at the market price an aggregate of 1,238,637 shares of its Class A Common Stock in the nine months ended September 30, 2021, for a total of \$28.7 million. After expenses and commissions paid to the agents, the Company's proceeds total \$27.6 million. Additionally, the Company recorded direct costs of \$0.4 million related to the issuance. The shares of Class A Common Stock were issued pursuant to the Company's shelf registration statement on Form S-3 (File No. 333-239242), which became effective on August 5, 2020, and a prospectus supplement dated December 31, 2020, to the prospectus. At present, the Company has \$21.3 million remaining available for sale under the prospectus supplement dated December 31, 2020 and may from time to time sell additional shares through the sales agreement at the then market price. In addition to the availability under the prospectus supplement, the Company has \$25 million remaining available under the registration statement.

In addition and in connection with the entry into the amendment (the "Voting Agreement Amendment") to its existing Voting and Nomination Agreement with Mr. Morris Bawabeh, Kulayba LLC and M&D Bawabeh Foundation, Inc., the Company and Kulayba LLC also entered into an Exchange Agreement, dated February 2, 2021 (the "Exchange Agreement"), pursuant to which Kulayba LLC agreed to exchange (the "Exchange") 3,873 shares of the Company's outstanding Series B Senior Preferred Stock, par value \$1.00 per share ("Preferred Stock"), representing a \$5,000,198 liquidation preference (including accrued and unpaid dividends), for (i) 231,276 shares of the Company's Class A Common Stock, priced at the closing market price of \$21.62 on the date the Exchange Agreement was signed and (ii) a Centrus Energy Corp. Warrant to Purchase Common Stock (the "Warrant"), exercisable for 250,000 shares of Common Stock at an exercise price of \$21.62 per share, which was the closing market price on the date the Exchange Agreement was signed, subject to certain customary adjustments pursuant to the terms of the Warrant. The Company retired the 3,873 shares of Preferred Stock received by the Company under the Exchange Agreement.

On October 20, 2021, the Company announced commencement of a tender offer to purchase all of its outstanding Series B Senior Preferred Stock, par value \$1.00 per share (the "Series B Preferred Shares"), at a price per Series B Preferred Share (inclusive of any rights to accrued but unpaid dividends) of \$1,145.20, less any applicable withholding taxes. The aggregate liquidation preference per Series B Preferred Share (including accrued but unpaid dividends) was \$1,347.29 as of September 30, 2021. The tender offer will expire at 5:00 p.m., Eastern Standard Time, on Thursday, November 18, 2021, unless the offer is extended. For additional details, refer to Note 13, *Subsequent Event*, of the unaudited condensed consolidated financial statements.

The nuclear industry in general, and the nuclear fuel industry in particular, is in a period of significant change, which continues to affect the competitive landscape. In the years following the 2011 Fukushima accident in Japan, the published market prices for uranium enrichment declined more than 75% through mid-2018. While the monthly price indicators have since increased, the uranium enrichment segment of the nuclear fuel market remains oversupplied and faces uncertainty about future demand for nuclear power generation. Changes in the competitive landscape affect pricing trends, change customer spending patterns, and create uncertainty. To address these changes, we have taken steps to adjust our cost structure; we may seek further adjustments to our cost structure and operations and evaluate opportunities to grow our business organically or through acquisitions and other strategic transactions.

We are also actively considering, and expect to consider from time to time in the future, potential strategic transactions, which could involve, without limitation, acquisitions and/or dispositions of businesses or assets, joint ventures or investments in businesses, products or technologies or changes to our capital structure. In connection with any such transaction, we may seek additional debt or equity financing, contribute or dispose of assets, assume additional indebtedness, or partner with other parties to consummate a transaction.

COVID-19 Update

On March 11, 2020, the World Health Organization declared COVID-19 a global pandemic and recommended containment and mitigation measures worldwide. The Company has taken actions to protect its workforce and to maintain critical operations. Travel, operational, and other restrictions imposed by the U.S. and foreign governments may impact our ability to make future sales and may impact the ability of our suppliers, including our suppliers of low enriched uranium, to perform under their contracts. As of the date of this filing, our LEU segment operations have not been materially affected by the COVID-19 pandemic and we are working with our suppliers, fabricators, and customers to monitor the situation closely, including with respect to the impact of emerging variants. However, our technical solutions segment has been impacted by supply chain disruptions and increased costs as a result of the pandemic.

Further, the governments of states and counties in which we operate have from time to time issued orders imposing various restrictions, including prohibiting holding gatherings and closing nonessential businesses. Many of these restrictions remain in place and we continue to monitor and adjust as necessary. On September 9, 2021 President Biden announced that he had signed an Executive Order requiring federal contractors to require vaccination of their workforce. The Company has issued a policy requiring vaccinations subject to medical and religious exemptions as required by law. The Company has also continued other measures to protect its workforce such as expanded telework to protect our workforce, to comply with government orders, and to maintain critical operations. We are working closely with DOE and we are continuing to make progress while implementing measures to protect our workforce. Not all work, however, can be performed remotely. Further, the actions taken by our suppliers and government regulatory agencies to protect their workforces may impact our ability to obtain the necessary supplies and governmental reviews and approvals to timely complete the HALEU project. We are experiencing delays by our suppliers and increased costs from them as a result of the impact of the COVID-19 pandemic on their operations. Refer to the HALEU Contract discussion above in *Overview* for additional details.

For further discussion, refer to Part I, Item 1A - *Risk Factors* in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated by Part II, Item 1A, *Risk Factors*, in our Quarterly Report on Form 10-Q for the period ending June 30, 2021.

Operating Results

Our revenues, operating results, and cash flows can fluctuate significantly from quarter to quarter and year to year. Operating results for the three and nine months ended September 30, 2021, are not necessarily indicative of the results that may be expected for the year ending December 31, 2021.

Our sales order book in the LEU segment consists primarily of long-term, fixed commitment contracts, and we have visibility on a significant portion of our revenue for 2021-2022. In 2020, we benefited from the one-time collection from a customer of \$32.4 million in settlement of a supply contract that was subject to the customer's bankruptcy proceeding. Based on our current order book and under current market conditions, we anticipate fiscal year 2021 and fiscal year 2022 revenues in the LEU segment to be slightly higher than 2020 and gross margins to be similar to 2020, excluding the one-time claim recovery. Please see *Forward Looking Statements* at the beginning of this Quarterly Report. With respect to our technical solutions segment, work under the HALEU Contract currently remains on schedule but we have been experiencing increased delays from vendors and increased costs due to the continuing COVID pandemic. We are working with DOE to minimize the impacts and to obtain funding for these additional costs. Additional funding commitments from DOE and a contract amendment will be required to complete the project. Refer to *Overview* above for additional details.

Our order book of sales under contract in the LEU segment extends to 2030. As of September 30, 2021, the order book was approximately \$1 billion. The order book represents the estimated aggregate dollar amount of revenue for future SWU and uranium deliveries under contract which includes approximately \$320 million of Deferred Revenue and Advances from Customers. We estimate that approximately 2% of our order book is at risk related to customer operations. Due to the nature of the long-term contracts and our order book, we have visibility of a significant portion of our anticipated revenue for 2021 and 2022 in the LEU segment. However, these long-term contracts are subject to significant risks and uncertainties, including potential import laws and restrictions, including under the Russian Suspension Agreement, which limits imports of Russian uranium products into the United States and applies to our sales using material procured under the TENEX Supply Contract. For further discussion of these risks and uncertainties, refer to Part I, Item 1A, *Risk Factors*, in our Annual Report on Form 10-K for the year ended December 31, 2020.

Our future operating results are subject to a number of uncertainties that could affect results either positively or negatively. Among the factors that could affect our results are the following:

- Additional purchases or sales of SWU and uranium;
- Conditions in the LEU and energy markets, including pricing, demand, operations, government restrictions on imports, exports or investments, and regulations of our business and activities and those of our customers, suppliers, contractors, and subcontractors;
- Timing of customer orders, related deliveries, and purchases of LEU or components;
- Costs, future funding and demand for HALEU;
- Financial market conditions and other factors that may affect pension and benefit liabilities and the value of related assets;
- The outcome of legal proceedings and other contingencies;
- Potential use of cash for strategic or financial initiatives;
- Actions taken by customers, including actions that might affect existing contracts;
- Market, international trade and other conditions impacting Centrus' customers and the industry; and
- The length and severity of the COVID-19 pandemic and its impact on our operations.

For further discussion of these uncertainties, refer to Part I, Item 1A, *Risk Factors*, in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated by Part II, Item 1A, *Risk Factors*, in our Quarterly Reports.

Revenue

We have two reportable segments: the LEU segment and the technical solutions segment.

Revenue from our LEU segment is derived primarily from the following:

- sales of the SWU component of LEU;
- sales of both the SWU and uranium components of LEU; and
- sales of natural uranium.

Our technical solutions segment reflects our technical, manufacturing, engineering, and operations services offered to public and private sector customers, including engineering and testing activities as well as technical and resource support currently being performed by the Company. This includes the HALEU Contract and a variety of other contracts with public and private sector customers.

SWU and Uranium Sales

Revenue from our LEU segment accounted for approximately 77% of our total revenue in 2020. The majority of our customers are domestic and international utilities that operate nuclear power plants, with international sales constituting approximately one-third of revenue from our LEU segment in recent years. Our agreements with electric utilities are primarily medium and long-term fixed-commitment contracts under which our customers are obligated to purchase a specified quantity of the SWU component of LEU from us. Contracts where we sell both the SWU and uranium component of LEU to utilities or where we sell natural uranium to utilities and other nuclear fuel related companies are generally shorter-term, fixed-commitment contracts.

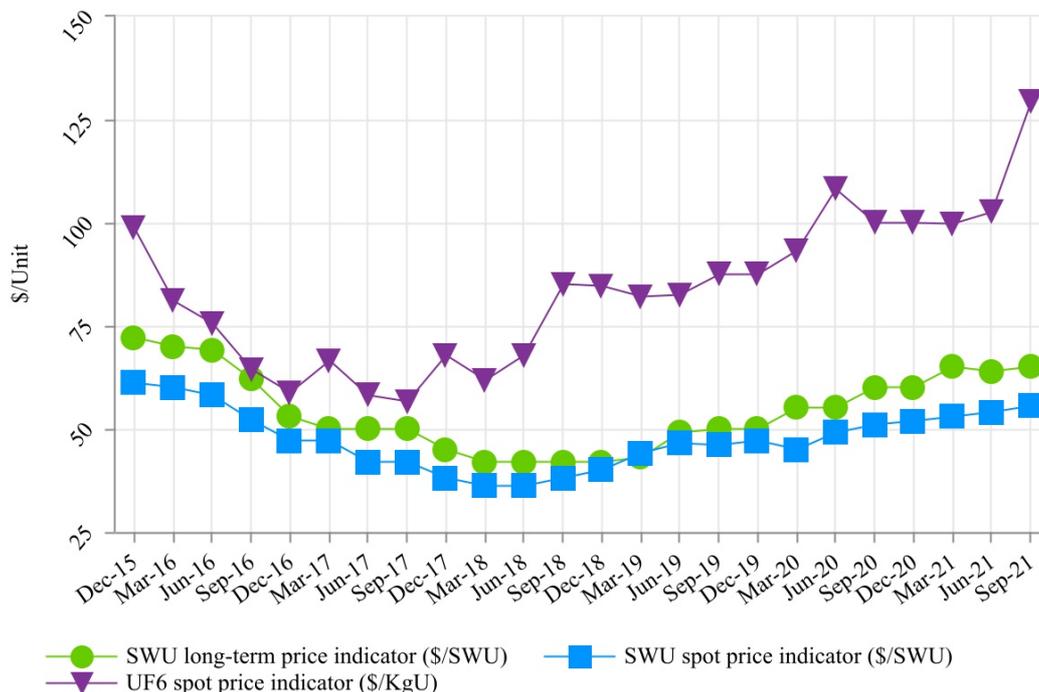
Centrus recognizes revenue at the time LEU or uranium is delivered under the terms of our contracts. The timing of customer deliveries is affected by, among other things, electricity markets, reactor operations, maintenance and refueling outages, and customer inventories. Based on customers' individual needs, some customers are building inventories and may choose to take deliveries under annual purchase obligations later in the year or in subsequent years. Customer payments for the SWU component of LEU average roughly \$5 million to \$10 million per order. As a result, a relatively small change in the timing of customer orders for LEU may cause significant variability in our operating results.

Utility customers in general have the option to defer receipt of SWU and uranium products purchased from Centrus beyond the contractual sale period, resulting in the deferral of costs and revenue recognition. Refer to *Note 2, Revenue and Contracts with Customers*, in the unaudited condensed consolidated financial statements for further details.

Our financial performance over time can be affected significantly by changes in prices for SWU and uranium. Since 2011, market prices for SWU and uranium significantly declined until mid-2018, when they began to trend upward. Since our sales order book includes contracts awarded to us in previous years, the average SWU price billed to customers typically lags behind published price indicators by several years. While newer sales reflect the market prices prevalent in recent years, a few older contracts included in our order book have sales prices that are significantly above current market prices.

The following chart summarizes long-term and spot SWU price indicators, and a spot price indicator for natural uranium hexafluoride (“UF6”), as published by TradeTech, LLC in *Nuclear Market Review*:

SWU and Uranium Market Price Indicators*



* Source: *Nuclear Market Review*, a TradeTech publication, www.uranium.info

Our contracts with customers are denominated primarily in U.S. dollars, and although revenue has not been materially affected by changes in the foreign exchange rate of the U.S. dollar, we may have a competitive price advantage or disadvantage obtaining new contracts in a competitive bidding process depending upon the weakness or strength of the U.S. dollar. On occasion, we will accept payment in euros for spot sales that may be subject to short-term exchange rate risk. Costs of our primary competitors are denominated in other currencies. Our contracts with suppliers are primarily denominated in U.S. dollars. We have a SWU supply agreement, nominally commencing in 2023, with prices payable in a combination of U.S. dollars and euros.

On occasion, we will accept payment for SWU in the form of uranium. Revenue from the sale of SWU under such contracts is recognized at the time LEU is delivered and is based on the fair value of the uranium at contract inception, or as the quantity of uranium is finalized, if variable.

Cost of sales for SWU and uranium is based on the amount of SWU and uranium sold and delivered during the period and unit inventory costs. Unit inventory costs are determined using the average cost method. Changes in purchase costs have an effect on inventory costs and cost of sales over current and future periods. Cost of sales includes costs for inventory management at off-site licensed locations. Cost of sales also includes certain legacy costs related to former employees of the Portsmouth GDP and Paducah GDP.

In 2018 through 2020, the Company borrowed SWU inventory valued at \$20.7 million from a customer and recorded the SWU and the related liability using the Company's projected average unit price of SWU purchases under contract to be used for repayment. The cumulative liability to the customer for borrowed inventory was revalued to \$25.5 million in the third quarter of 2021, of which \$3.0 million is included in *Accounts Payable and Accrued Liabilities* and \$22.5 million is included in *Other Long-Term Liabilities*. The revaluation reflects an updated projection of the timing and sources of inventory to be used for repayment. *Cost of Sales* for the three and nine months ended September 30, 2021 includes the related expense of \$4.8 million.

Technical Solutions

Our technical solutions segment reflects our technical, manufacturing, engineering, and operations services offered to public and private sector customers, including the American Centrifuge engineering, procurement, construction, manufacturing, and operations services being performed under the HALEU Contract. With our private sector customers, we seek to leverage our domestic enrichment experience, engineering know-how, and precision manufacturing facility to assist customers with a range of engineering, design, and advanced manufacturing projects, including the production of fuel for next-generation nuclear reactors and the development of related facilities.

Government Contracting

On October 31, 2019, we signed the cost-share HALEU Contract with DOE to deploy a cascade of centrifuges to demonstrate production of HALEU for advanced reactors. The three-year program has been under way since May 31, 2019, when the Company and DOE signed an interim HALEU letter agreement that allowed work to begin while the full contract was being finalized. We continue to invest in advanced technology because of the potential for future growth into new areas of business for the Company, while also preserving our unique workforce at our Technology and Manufacturing Center in Oak Ridge, Tennessee, and our production facility in Piketon, Ohio. The Company entered into this cost-share contract with DOE as a critical first step on the road back to the commercial production of enriched uranium, which the Company had terminated in 2013 with the closure of the Paducah GDP. The HALEU Contract, once fully implemented, is expected to result in the Company having demonstrated the capability to enrich uranium to the 20% concentration in the uranium-235 isotope that is required by many of the advanced reactor concepts now under development. Centrus is the only company with an NRC license to enrich HALEU.

In 2019, under the HALEU Contract, DOE agreed to reimburse the Company for 80% of its costs incurred in performing the contract, up to a maximum of \$115 million. The Company's cost share is the corresponding 20% and any costs the Company elects to incur above these amounts. Costs under the HALEU Contract include *program costs*, including internal labor, third-party services and materials and associated indirect costs that are classified as *Cost of Sales*, and an allocation of corporate costs supporting the program that are classified as *Selling, General and Administrative Expenses*. Services to be provided over the three-year contract include constructing and assembling centrifuge machines and related infrastructure in a cascade formation and production of a small quantity of HALEU. When estimates of total costs for such an integrated, construction-type contract exceed estimates of total revenue to be earned, a provision for the remaining loss on the contract is recorded to *Cost of Sales* in the period the loss is determined. Our corporate costs supporting the program are recognized as expense as incurred over the duration of the contract term. In 2019, the portion of our anticipated cost share under the HALEU Contract representing our share of projected program costs was recognized in *Cost of Sales* as an accrued loss of \$18.3 million. The accrued loss on the contract is being adjusted over the remaining contract term based on actual results, remaining program cost projections and the Company's anticipated cost-share. *Cost of Sales* in the nine months ended September 30, 2021 and 2020, benefited by \$6.5 million and \$8.7 million, respectively, for previously accrued contract losses attributable to work performed in the periods. As of September 30, 2021, a total of \$17.1 million of previously accrued contract losses have been realized and the accrued contract loss balance included in *Accounts Payable and Accrued Liabilities* was \$1.2 million. Our HALEU Contract expires June 1, 2022 and although we believe demand for HALEU will emerge over the next several years thereafter, there are no guarantees about whether or when

government or commercial demand for HALEU will materialize, and there are a number of technical, regulatory and economic hurdles that must be overcome for these fuels and reactors to come to the market.

Work under the HALEU Contract has progressed but we have been experiencing increased delays from vendors and increased costs due to the continuing effects of the COVID-19 pandemic. Additionally, COVID-19-related supply chain difficulties have also affected DOE in its supply of equipment that it is required to furnish under the contract. As a result, we currently estimate that costs required to complete the existing HALEU Contract have increased approximately \$10 million over the 2019 initial estimate. Further, while we still anticipate completing the cascade in 2022, due to a COVID-related supply chain delay in the DOE-supplied HALEU storage cylinders, production will not begin until mid-2022. The U.S. Government is currently operating on a continuing resolution through December 3, 2021. On October 28, 2021, DOE increased the government's cost share ceiling to \$117.9 million and provided additional incremental funding that we expect will be sufficient to continue work through the middle of November.

While the existing contract ends on June 1, 2022, the Department of Energy's Fiscal Year 2022 budget request includes \$33 million to establish a new HALEU availability program, a portion of which would be used for "continuing to support the 16 machines in Piketon." The Department has indicated that it is considering changes to the scope of the existing contract including moving the operational portion of the demonstration to a new, competitively-awarded contract, with operations to begin in mid-2022. Centrus believes it is well-positioned to compete for a follow-on contract to operate the machines in Piketon but there is no assurance that DOE will award such a contract to the Company. Congress has not yet adopted a Fiscal Year 2022 appropriations bill for the Department, and there is no assurance that the proposed program, which would go beyond the scope and expiration of our existing contract, will be approved and funded.

Additional COVID-19-related impacts, delays in DOE furnishing equipment, or changes to the existing scope of the HALEU Contract could result in further material increases to our estimate of the costs required to complete the demonstration cascade and produce HALEU, as well as delay completion of the HALEU Contract. The Company does not currently have a contractual obligation to perform work in excess of the funding provided by DOE and, therefore, no additional costs have been accrued as of September 30, 2021. If the Company commits to a plan to complete the demonstration cascade and produce HALEU and DOE does not commit to fully fund the additional costs, we may incur material additional costs or losses in future periods that could have an adverse impact on our financial condition and liquidity.

Commercial Contracting

In March 2018, we entered into an initial services agreement with X-energy to provide technical and resource support for conceptual design of its TRISO fuel manufacturing process. In November 2018, we entered into a second services agreement with X-energy to proceed with preliminary design of the TRISO facility. Under both agreements, which were funded by two separate cooperative agreement awards by DOE, we provide X-energy with non-cash in-kind contributions pursuant to X-energy's obligations under those agreements. In November 2020, the parties extended the period of performance through August 2021. In August 2021, we entered into a new services agreement with X-energy to provide design services for detailed design of the TRISO fuel manufacturing facility and various support services for establishing their TRISO Research and Development Center. The task orders under the new agreement may include non-cash in-kind contributions at our discretion.

Under the X-energy agreements, Centrus performs services pursuant to separate task orders issued and provide for time-and-materials based pricing. The cumulative task orders issued through October 2020 provided for payments to us of \$13.7 million and in-kind contributions provided by us of \$7.5 million. Under the agreement, effective November 2020, the cumulative value of the additional task orders issued provides for payments to us of \$6.8 million and in-kind contributions to be provided by us of \$3.0 million. Under the new agreement effective August 2021, releases to date provide for payments to us of \$5.6 million.

Prior Site Services Work

We formerly performed sites services work under contracts with DOE and its contractors at the former Portsmouth GDP. In September 2021, the Company and DOE fully settled the Company's claims for reimbursements for certain pension and postretirement benefits costs incurred in connection with a past cost-reimbursable contract for work performed at the Portsmouth GDP. Under the terms of the settlement agreement, DOE paid the Company \$43.5 million in September 2021, of which \$33.8 million was contributed in September 2021 to the pension plan for its subsidiary United States Enrichment Corp. ("Enrichment Corp.") and \$9.7 million was deposited in October 2021 in a trust for payment of postretirement health benefits payable by Enrichment Corp. The payment of \$43.5 million is included in revenue of the technical solutions segment for the three and nine months ended September 30, 2021.

Results of Operations

Segment Information

The following tables present elements of the accompanying unaudited condensed consolidated statements of operations that are categorized by segment (dollar amounts in millions):

| | Three Months Ended September 30, | | \$ Change | % Change |
|------------------------------------|-------------------------------------|----------|-----------|----------|
| | 2021 | 2020 | | |
| LEU segment | | | | |
| Revenue: | | | | |
| SWU revenue | \$ 19.1 | \$ 0.1 | \$ 19.0 | 19,000 % |
| Uranium revenue | 12.9 | 18.6 | (5.7) | (31) % |
| Total | 32.0 | 18.7 | 13.3 | 71 % |
| Cost of sales | 23.7 | 19.6 | (4.1) | (21) % |
| Gross profit (loss) | \$ 8.3 | \$ (0.9) | \$ 9.2 | |
| Technical solutions segment | | | | |
| Revenue | \$ 59.3 | \$ 14.9 | \$ 44.4 | 298 % |
| Cost of sales | 18.1 | 14.8 | (3.3) | (22) % |
| Gross profit | \$ 41.2 | \$ 0.1 | \$ 41.1 | |
| Total | | | | |
| Revenue | \$ 91.3 | \$ 33.6 | \$ 57.7 | 172 % |
| Cost of sales | 41.8 | 34.4 | (7.4) | (22) % |
| Gross profit (loss) | \$ 49.5 | \$ (0.8) | \$ 50.3 | |

| | Nine Months Ended September 30, | | \$ Change | % Change |
|------------------------------------|------------------------------------|----------|-----------|----------|
| | 2021 | 2020 | | |
| LEU segment | | | | |
| Revenue: | | | | |
| SWU revenue | \$ 102.4 | \$ 89.4 | \$ 13.0 | 15 % |
| Uranium revenue | 12.9 | 23.4 | (10.5) | (45) % |
| Total | 115.3 | 112.8 | 2.5 | 2 % |
| Cost of sales | 76.1 | 51.8 | (24.3) | (47) % |
| Gross profit | \$ 39.2 | \$ 61.0 | \$ (21.8) | |
| Technical solutions segment | | | | |
| Revenue | \$ 94.0 | \$ 41.5 | \$ 52.5 | 127 % |
| Cost of sales | 54.9 | 39.9 | (15.0) | (38) % |
| Gross profit | \$ 39.1 | \$ 1.6 | \$ 37.5 | |
| Total | | | | |
| Revenue | \$ 209.3 | \$ 154.3 | \$ 55.0 | 36 % |
| Cost of sales | 131.0 | 91.7 | (39.3) | (43) % |
| Gross profit | \$ 78.3 | \$ 62.6 | \$ 15.7 | |

Revenue

Revenue from the LEU segment increased \$13.3 million (or 71%) in the three months and \$2.5 million (or 2%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020. SWU revenue in the second quarter of 2020 included \$32.4 million related to a customer's bankruptcy proceeding. Excluding this settlement, revenue from the sales of SWU increased \$45.4 million (or 82%) in the nine months ended September 30, 2021. The volume of SWU sold increased 126% for the nine-month period ended September 30, 2021 and the average SWU price decreased 20%, largely due to the variability in timing of utility customer orders and the particular contracts under which SWU were sold during the periods. There were no SWU deliveries in the three months ended September 30, 2020, with revenue of \$0.1 million for ancillary services.

Revenue from uranium sales decreased \$5.7 million (or 31%) in the three months and \$10.5 million (or 45%) in nine months ended September 30, 2021, compared to the corresponding periods in 2020. For the nine-month period, the volume of uranium sold declined 48% and the average price increased 6%.

Revenue from the technical solutions segment increased \$44.4 million (or 298%) in the three months and \$52.5 million (or 127%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020. Revenue in the third quarter of 2021 included \$43.5 million related to the settlement of the Company's claims for reimbursements for certain pension and postretirement benefits costs incurred in connection with a past cost-reimbursable contract performed at the Portsmouth GDP. Excluding this settlement, revenue from the technical solutions segment increased \$0.9 million (or 6%) in the three months and \$9.0 million (or 22%) in the nine months ended September 30, 2021, due to increased work performed under the HALEU and X-energy contracts.

Cost of Sales

Cost of sales for the LEU segment increased \$4.1 million (or 21%) in the three months and \$24.3 million (or 47%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020, largely reflecting increases in SWU sales volume partially offset by decreases in the average SWU unit cost. The volume of SWU sold increased 126% for the nine-month period and the average SWU unit cost decreased 3%.

Cost of sales for the three and nine months ended September 30, 2021 included \$4.8 million for the revaluation of an obligation to a customer for inventory the Company borrowed in 2018 through 2020. For more information, refer to *SWU and Uranium Sales* above. Cost of sales for the nine months ended September 30, 2021 includes \$15.9 million of previously deferred costs from *Deferred Costs Associated with Deferred Revenue* that reflected higher inventory costs from 2017-2018. Cost of sales also includes legacy costs related to former employees of the Portsmouth GDP and Paducah GDP of \$1.8 million in the nine months ended September 30, 2021 compared to \$2.4 million in the corresponding period in 2020.

Cost of sales for the technical solutions segment increased \$3.3 million (or 22%) in the three months and \$15.0 million (or 38%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020, largely reflecting the increase in contract work performed. Cost of sales benefited by \$6.5 million in the current nine-month period and \$8.7 million in the prior nine-month period for previously accrued contract losses attributable to work performed under the HALEU Contract. For details on HALEU Contract accounting, refer to "*Technical Solutions - Government Contracting*" above.

Gross Profit

We realized a gross profit of \$49.5 million in the three months and \$78.3 million in the nine months ended September 30, 2021, compared to a gross loss of \$0.8 million and gross profit of \$62.6 million in the corresponding periods in 2020. Gross profit in the three and nine months ended September 30, 2021, included \$43.5 million of revenue related to the settlement of the Company's claim for costs incurred in connection with a prior cost-reimbursable contract with DOE. Gross profit in the nine months ended September 30, 2020, included \$32.4 million of revenue related to the settlement of a supply contract that was rejected as part of the customer's bankruptcy proceeding. Excluding these one-time proceeds, gross profit increased \$6.8 million in the three-month period and \$4.6 million in the nine-month period.

Our LEU segment realized a gross profit of \$8.3 million in the three months and \$39.2 million in the nine months ended September 30, 2021, compared to a gross loss of \$0.9 million and gross profit of \$61.0 million in the corresponding periods in 2020. Excluding the revenue related to the bankruptcy court claims of \$32.4 million in the prior year, the gross profit for the LEU segment increased \$10.6 million in the nine-month period due primarily to increases in SWU sales volume and decreases in the average SWU unit cost, partially offset by decreases in the average SWU sales price.

For the technical solutions segment, we realized a gross profit of \$41.2 million in the three months and \$39.1 million in the nine months ended September 30, 2021 compared to a gross profit of \$0.1 million and \$1.6 million for the corresponding periods in 2020. Excluding the settlement with DOE, gross profit from the technical solutions segment decreased \$2.0 million in the three months and \$5.6 million in the nine months ended September 30, 2021.

Non-Segment Information

The following tables present elements of the accompanying unaudited condensed consolidated statements of operations that are not categorized by segment (dollar amounts in millions):

| | Three Months Ended September 30, | | \$ Change | % Change |
|--|----------------------------------|----------|-----------|----------|
| | 2021 | 2020 | | |
| Gross profit (loss) | \$ 49.5 | (0.8) | \$ 50.3 | 6,288 % |
| Advanced technology costs | 0.6 | 0.2 | (0.4) | (200)% |
| Selling, general and administrative | 9.0 | 6.7 | (2.3) | (34)% |
| Amortization of intangible assets | 1.7 | 1.2 | (0.5) | (42)% |
| Special charges for workforce reductions | — | 0.6 | 0.6 | 100 % |
| Operating income (loss) | 38.2 | (9.5) | 47.7 | 502 % |
| Nonoperating components of net periodic benefit expense (income) | (4.3) | (2.2) | 2.1 | 95 % |
| Investment income | — | (0.1) | (0.1) | — % |
| Income before income taxes | 42.5 | (7.2) | 49.7 | 690 % |
| Income tax expense (benefit) | 0.4 | (0.2) | (0.6) | — % |
| Net income (loss) | \$ 42.1 | \$ (7.0) | 49.1 | 701 % |

| | Nine Months Ended September 30, | | \$ Change | % Change |
|--|--|----------------|------------------|-----------------|
| | 2021 | 2020 | | |
| Gross profit | \$ 78.3 | 62.6 | \$ 15.7 | (25)% |
| Advanced technology costs | 1.3 | 1.8 | 0.5 | 28 % |
| Selling, general and administrative | 25.0 | 25.6 | 0.6 | 2 % |
| Amortization of intangible assets | 5.4 | 4.3 | (1.1) | (26)% |
| Special charges for workforce reductions | — | 0.5 | 0.5 | 100 % |
| Operating income | 46.6 | 30.4 | 16.2 | (53)% |
| Nonoperating components of net periodic benefit expense (income) | (12.9) | (6.6) | 6.3 | 95 % |
| Interest expense | — | 0.1 | 0.1 | 100 % |
| Investment income | — | (0.5) | (0.5) | (100)% |
| Income before income taxes | 59.5 | 37.4 | 22.1 | (59)% |
| Income tax expense (benefit) | 0.7 | (0.6) | (1.3) | 217 % |
| Net income | <u>\$ 58.8</u> | <u>\$ 38.0</u> | <u>20.8</u> | <u>(55)%</u> |

Advanced Technology Costs

Advanced technology costs consist of American Centrifuge expenses that are outside of our customer contracts in the technical solutions segment. Costs increased \$0.4 million (or 200%) in the three months and decreased \$0.5 million (or 28%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020.

Selling, General and Administrative

Selling, general and administrative (“SG&A”) expenses increased \$2.3 million (or 34%) in the three months ended September 30, 2021, compared to the corresponding period in 2020. Of this amount, \$2.2 million reflects a remeasurement of obligations under long-term incentive compensation plans due to recent increases in Centrus’ stock price. Consulting costs increased \$0.3 million and other SG&A expenses decreased by a net \$0.2 million.

SG&A expenses decreased \$0.6 million (or 2%) in the nine months ended September 30, 2021, compared to the corresponding period in 2020. Incentive compensation expense increased \$3.6 million reflecting a remeasurement of obligations due to recent increases in Centrus’ stock price. Consulting costs decreased \$3.3 million, salaries and benefits decreased \$1.0 million, and other SG&A expenses increased by a net \$0.1 million.

Amortization of Intangible Assets

Amortization of intangible assets increased \$0.5 million (or 42%) in the three months and \$1.1 million (or 26%) in the nine months ended September 30, 2021, compared to the corresponding periods in 2020. Amortization expense for the intangible asset related to the September 2014 sales order book is a function of SWU sales volume under that order book, and amortization expense for the intangible asset related to customer relationships is amortized on a straight-line basis.

Nonoperating Components of Net Periodic Benefit Expense (Income)

Nonoperating components of net periodic benefit expense (income) netted to income of \$4.3 million and \$12.9 million for the three and nine months ended September 30, 2021, compared to income of \$2.2 million and \$6.6 million in the corresponding periods in 2020. Nonoperating components of net periodic benefit expense (income) consist primarily of the expected return on plan assets, offset by interest cost as the discounted present value of benefit obligations nears payment. Interest cost declined in 2021 as a result of lower market interest rates.

Income Tax Expense (Benefit)

The income tax expense was \$0.4 million in the three months ended September 30, 2021, and the income tax benefit was \$0.2 million in the three months ended September 30, 2020. The income tax expense was \$0.7 million in the nine months ended September 30, 2021, and the income tax benefit was \$0.6 million in the nine months ended September 30, 2020.

The 2021 income tax expense resulted from applying the annual effective tax rate to year-to-date income from continuing operations adjusted for discrete items. The income tax expense of \$0.7 million in the nine months ended September 30, 2021 included \$1.1 million of current income tax expense offset by \$0.4 million of income tax benefit from the true-up to the 2020 tax provision. The income tax benefit in the nine months ended September 30, 2020, included an income tax benefit of \$0.8 million from the tax valuation allowance release on Centrus' state deferred income taxes for its LEU segment, an income tax benefit of \$0.1 million from the true-up to the 2019 tax provision, and \$0.3 million of current income tax expense.

Centrus continues to maintain a valuation allowance against its federal and certain state net deferred tax assets through September 30, 2021. However, we believe it is reasonably possible that sufficient positive evidence may become available to conclude that some or a significant portion of the federal valuation allowance will no longer be needed and may be released within the next 12 months. Although Centrus achieved a three-year cumulative income position during the second quarter of 2021, the Company determined that a valuation allowance is still necessary due to a relatively low level of cumulative pre-tax income during this period and significant net operating loss carryforwards. In addition, the uncertainties described in Centrus' Annual Report on Form 10-K Part 1, Item 1A – "Risk Factors" for the year ended December 31, 2020 and updated under Part II, Item 1A – "Risk Factors" of our Quarterly Reports on Form 10-Q for the periods ending March 31, 2021 and June 30, 2021 and in the Operating Results section of this document may impact the ability of Centrus to generate future taxable income and, therefore, the ability of Centrus to realize its deferred tax assets, including net operating losses, in the future. Centrus will continue to monitor future financial performance to determine whether such performance is both sustained and significant enough to support a reversal of all or a portion of the valuation allowance. The exact timing and amount of the valuation allowance release are dependent upon the actual level of profitability that is achieved as well as other positive and negative evidence. Additional information about the valuation allowance is provided in Note 14, Income Taxes, of the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

Net Income

Net income was \$42.1 million in the three months and \$58.8 million in the nine months ended September 30, 2021, compared to a net loss of \$7.0 million and net income of \$38.0 million in the corresponding periods in the prior year. Gross profit in the three and nine months ended September 30, 2021, included \$43.5 million of revenue related to the settlement of the Company's claim for costs incurred in connection with a prior cost-reimbursable contract with DOE. Gross profit in the prior nine-month period included the \$32.4 million of revenue related to the settlement of a supply contract that was rejected as part of the customer's bankruptcy proceedings. The current year periods benefited from increases in nonoperating components of net periodic benefit income.

Net Income per Share

The Company measures *Net Income per Share* both on a GAAP basis and adjusted to exclude deemed dividends allocable to retired preferred stock shares (“*Adjusted Net Income per Share*”). We believe *Adjusted Net Income per Share*, a non-GAAP financial measure, provides investors with additional understanding of the Company’s financial performance and period-to-period comparability.

On February 2, 2021, the Company completed the exchange of 3,873 shares of its outstanding Preferred Stock, for (i) 231,276 shares of its Class A Common Stock, and (ii) the Warrant to purchase 250,000 shares of Class A Common Stock at an exercise price of \$21.62 per share, for an aggregate valuation of approximately \$7.5 million. (Refer below to *Liquidity and Capital Resources* for details.) The carrying value on the Balance Sheet was \$1.00 per share par value. The aggregate liquidation preference, including accrued but unpaid dividends, was \$1,291.04 per share as of December 31, 2020.

The aggregate valuation of approximately \$7.5 million, less accrued but unpaid dividends attributable to the acquired and retired Series B preferred shares, is considered for purposes of *Net Income per Share* to be a deemed dividend to the extent it exceeds the carrying value on the Balance Sheet, or \$6.6 million.

Below we present *Net Income Per Share* and *Adjusted Net Income per Share*. The non-GAAP financial measure is used in addition to and in conjunction with results presented in accordance with our GAAP results. The non-GAAP financial measure should be viewed in addition to, and not as a substitute for, or superior to, the financial measure calculated in accordance with GAAP. The non-GAAP financial measure used by the Company may be calculated differently from, and therefore may not be comparable to, non-GAAP financial measures used by other companies.

| | Three Months Ended September 30, | | Nine Months Ended September 30, | |
|---|----------------------------------|-----------------|---------------------------------|----------------|
| | 2021 | 2020 | 2021 | 2020 |
| Numerator (in millions): | | | | |
| Net income (loss) | \$ 42.1 | \$ (7.0) | \$ 58.8 | \$ 38.0 |
| Less: Preferred stock dividends - undeclared and cumulative | 0.7 | 1.9 | 2.1 | 5.9 |
| Less: Distributed earnings allocable to retired preferred shares | — | — | 6.6 | — |
| Net income (loss) allocable to common stockholders | <u>\$ 41.4</u> | <u>\$ (8.9)</u> | <u>\$ 50.1</u> | <u>\$ 32.1</u> |
| Adjusted net income (loss), including distributed earnings allocable to retired preferred shares (Non-GAAP) | <u>\$ 41.4</u> | <u>\$ (8.9)</u> | <u>\$ 56.7</u> | <u>\$ 32.1</u> |
| Denominator (in thousands) (a): | | | | |
| Average common shares outstanding - basic | 13,741 | 10,723 | 13,365 | 10,008 |
| Average common shares outstanding - diluted | 14,056 | 10,723 | 13,702 | 10,282 |
| Net income (loss) per share (in dollars): | | | | |
| Basic | \$ 3.01 | \$ (0.83) | \$ 3.75 | \$ 3.21 |
| Diluted | \$ 2.95 | \$ (0.83) | \$ 3.66 | \$ 3.12 |
| Adjusted Net Income (Loss) per Share (Non-GAAP) (in dollars): | | | | |
| Basic | \$ 3.01 | \$ (0.83) | \$ 4.24 | \$ 3.21 |
| Diluted | \$ 2.95 | \$ (0.83) | \$ 4.14 | \$ 3.12 |

(a) For details related to average shares outstanding, refer to Note 9, *Net Income Per Share* of the unaudited condensed consolidated financial statements.

Liquidity and Capital Resources

We ended the third quarter of 2021 with a consolidated cash balance of \$171.0 million. We anticipate having adequate liquidity to support our business operations for at least the next 12 months from the date of this Quarterly Report. Our view of liquidity is dependent on, among other things, conditions affecting our operations, including market, international trade restrictions, COVID-19 and other conditions, the level of expenditures and government funding for our services contracts and the timing of customer payments. Liquidity requirements for our existing operations are affected primarily by the timing and amount of customer sales and our inventory purchases.

We believe our sales order book in our LEU segment is a source of stability for our liquidity position. Subject to market conditions, we see the potential for growing uncommitted demand for LEU during the next few years with accelerated open demand in 2025 and beyond.

Cash resources and net sales proceeds from our LEU segment fund technology costs that are outside of our customer contracts in the technical solutions segment and general corporate expenses, including cash interest payments on our debt. We believe our investment in advanced U.S. uranium enrichment technology will position the Company to meet the needs of our customers as they deploy advanced reactors and next generation fuels. We signed the three-year HALEU Contract with DOE in October 2019 to deploy a cascade of centrifuges to demonstrate production of HALEU for advanced reactors. Under the agreement, the Company is contributing a portion of the program costs. The program has been under way since May 31, 2019, when Centrus and DOE signed a preliminary letter agreement that allowed work to begin while the full contract was being finalized.

In 2019, under the HALEU Contract, DOE agreed to reimburse the Company for 80% of its costs incurred in performing the contract, up to a maximum of \$115 million. The Company's cost share is the corresponding 20% and any costs the Company elects to incur above these amounts. The HALEU Contract is incrementally funded and DOE is currently obligated for costs up to the full \$115 million. The Company has received aggregate cash payments of \$101.9 million through September 30, 2021.

The Company entered into this cost-share contract with DOE as a critical first step on the road back to the commercial production of enriched uranium, which the Company had terminated in 2013 with the closure of the Paducah GDP. HALEU is expected to be required by many of the advanced reactor designs now under development, including nine out of the ten reactor designs that were selected in 2020 for the ARDP. In addition to commercial demand, HALEU may be needed for advanced reactor designs that are now under development for the U.S. Department of Defense. Our HALEU Contract expires in June 2022 and although we believe demand for HALEU will emerge in the mid to late 2020s, there are no guarantees about whether or when government or commercial demand for HALEU will materialize, and there are a number of technical, regulatory and economic hurdles that must be overcome for these fuels and reactors to come to the market. Our goal is to scale up the facility in modular fashion as demand for HALEU grows in the commercial and government sectors, subject to the availability of funding and/or contracts to purchase the output of the plant. At this time, however, there is no assurance that sufficient government or commercial funding or demand for material will be timely secured to permit the continued operation or expansion of the demonstration cascade. If funding or a contract for the output are not secured, we would need to terminate operation of the demonstration cascade or continue to operate the cascade at a loss with an adverse effect on our liquidity. For further discussion, refer to Part I, Item 1A, Risk Factors, in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated in this Quarterly Report and our Quarterly Report on Form 10-Q for the period ended June 30, 2021.

We lease facilities and related personal property in Piketon, Ohio, from DOE. In September 2021, DOE and Centrus extended the lease term through December 31, 2025. Any facilities or equipment constructed or installed under contract with DOE will be owned by DOE, may be returned to DOE in an “as is” condition at the end of the lease term, and DOE would be responsible for its D&D. If we determine the equipment and facilities may benefit Centrus after completion of the HALEU Contract, we may extend the facility lease, subject to mutual agreement regarding D&D and other issues.

In the event that funding by the U.S. government for research, development and demonstration of gas centrifuge technology is reduced or discontinued, such actions may have a material adverse impact on our ability to deploy the American Centrifuge technology and on our liquidity.

Capital expenditures of approximately \$1 million are anticipated over the next 12 months.

The change in cash, cash equivalents and restricted cash from our unaudited condensed consolidated statements of cash flows are as follows on a summarized basis (in millions):

| | Nine Months Ended September 30, | |
|--|---------------------------------|----------------|
| | 2021 | 2020 |
| Cash provided by operating activities | \$ 0.8 | \$ 5.2 |
| Cash (used in) investing activities | (0.7) | (0.9) |
| Cash provided by financing activities | 18.9 | 17.8 |
| Increase in cash, cash equivalents and restricted cash | <u>\$ 19.0</u> | <u>\$ 22.1</u> |

Operating Activities

In the nine months ended September 30, 2021, net cash provided by operating activities was \$0.8 million. Net income of \$58.8 million in the nine-month period, net of non-cash expenses, was a significant source of cash. Income included the \$43.5 million recovery of claims for reimbursement for costs related to past contract services performed. The net increase is also the result of the \$12.7 million decrease in accounts receivable. The increase in cash is partially offset by a net reduction of \$7.8 million in deferred revenue and advances from customers which reflects revenue recognized in the current period related to payments received in advance in a prior period. Uses of cash are also reflected in the decrease in pension and postretirement benefit liabilities of \$55.3 million and the decrease in payables under SWU purchase agreements of \$19.0 million.

In the nine months ended September 30, 2020, net cash provided by operating activities was \$5.2 million. The net income of \$38.0 million in the nine-month period, net of non-cash expenses, was a significant source of cash. Income included the \$32.4 million recovery of bankruptcy court claims. The net increase is also the result of a decrease in inventories of \$17.1 million. These increases were partially offset by a net reduction of \$17.5 million in deferred revenue and advances from customers which reflects revenue recognized in the current period related to payments received in advance in a prior period. Uses of cash are also reflected in the decrease in pension and postretirement benefit liabilities of \$28.1 million.

Investing Activities

Capital expenditures were \$0.7 million and \$0.9 million in the nine months ended September 30, 2021, and 2020, respectively.

Financing Activities

In the nine months ended September 30, 2021, net cash provided by financing activities include net proceeds of \$27.2 million raised from the issuance of common stock pursuant to a Registration Statement on Form S-3. Refer below to *Common Stock Issuance*. In both the nine months ended September 30, 2021 and 2020, payments of \$6.1 million of interest classified as debt are classified as a financing activity. Refer to Note 6, *Debt*, of the unaudited condensed consolidated financial statements regarding the accounting for the 8.25% notes (the “8.25% Notes”) maturing in February 2027.

Working Capital

The following table summarizes the Company’s working capital (in millions):

| | September 30, 2021 | December 31, 2020 |
|---|-----------------------|----------------------|
| Cash and cash equivalents | \$ 171.0 | \$ 152.0 |
| Accounts receivable | 16.9 | 29.6 |
| Inventories, net | 73.0 | 59.9 |
| Current debt | (6.1) | (6.1) |
| Deferred revenue and advances from customers, net of deferred costs | (138.0) | (131.3) |
| Other current assets and liabilities, net | (37.8) | (64.1) |
| Working capital | <u>\$ 79.0</u> | <u>\$ 40.0</u> |

We are managing our working capital to seek to improve the long-term value of our LEU and technical solutions businesses and are planning to continue funding the Company’s qualified pension plans in the ordinary course because we believe that is in the best interest of all stakeholders. We expect that any other uses of working capital will be undertaken in light of these strategic priorities and will be based on the Company’s determination as to the relative strength of its operating performance and prospects, financial position and expected liquidity requirements. In addition, we expect that any such other uses of working capital will be subject to compliance with contractual restrictions to which the Company and its subsidiaries are subject, including the terms and conditions of our debt securities and credit facilities. We continually evaluate alternatives to manage our capital structure, and may opportunistically repurchase, exchange or redeem Company securities from time to time.

Common Stock Issuance

Pursuant to a sales agreement with its agents, the Company sold at the market price an aggregate of 1,238,637 shares of its Class A Common Stock in the nine months ended September 30, 2021, for a total of \$28.7 million. After expenses and commissions paid to the agents the Company’s proceeds total \$27.6 million. Additionally, the Company recorded direct costs of \$0.4 million related to the issuance. The shares of Class A Common Stock were issued pursuant to the Company’s shelf registration statement on Form S-3 (File No. 333-239242), which became effective on August 5, 2020, and a prospectus supplement dated December 31, 2020 to the prospectus, dated August 5, 2020. At present, the Company has \$21.3 million remaining available for sale under the prospectus supplement dated December 31, 2020 and may from time to time sell additional shares through the sales agreement at the then market price. The Company currently intends to use the net proceeds from this offering for general working capital purposes, to invest in technology development and to repay outstanding debt or retire shares of its Series B Senior Preferred Stock.

As previously disclosed in our Current Report on Form 8-K filed February 5, 2021, on February 2, 2021, the Company entered into an amendment to its existing Voting and Nomination Agreement with Mr. Morris Bawabeh, Kulayba LLC and M&D Bawabeh Foundation, Inc. (collectively, the “MB Group”) and an Exchange Agreement (as described below) whereby the MB Group agreed to support management’s recommendation on certain matters at the Company’s 2021 annual meeting of stockholders (the “Annual Meeting”) and Kulayba LLC agreed to exchange shares of Preferred Stock for shares of Class A Common Stock and a warrant to acquire additional shares of Class A

Common Stock. Pursuant to the First Amendment to the Voting and Nomination Agreement, the MB Group agreed to cause all shares of Class A Common Stock owned of record or beneficially owned by the MB Group at the Annual Meeting to be voted in favor of (i) an amendment to extend the length of the term of the Company's Section 382 Rights Agreement dated as of April 6, 2016, as amended to date, for two years from June 30, 2021, to June 30, 2023, and (ii) an increase of shares of Class A Common Stock reserved for delivery under the Company's 2014 Equity Incentive Plan, as amended to date, of an additional 700,000 shares of Class A Common Stock.

In connection with the entry into the Voting Agreement Amendment, the Company and Kulayba LLC also entered into the Exchange Agreement, pursuant to which Kulayba LLC agreed to the Exchange, representing a \$5,000,198 liquidation preference (including accrued and unpaid dividends), for (i) 231,276 shares of Class A Common Stock priced at the closing market price of \$21.62 on the date the Exchange Agreement was signed and (ii) the Warrant, exercisable for 250,000 shares of Class A Common Stock at an exercise price of \$21.62 per share, which was the closing market price on the date the Exchange Agreement was signed, subject to certain customary adjustments pursuant to the terms of the Warrant. The Warrant is exercisable by Kulayba LLC for a period commencing on the closing date of the Exchange and ending, unless sooner terminated as provided in the Warrant, on the first to occur of: (a) the second anniversary of the closing date of the Exchange or (b) the last business day immediately prior to the consummation of a Fundamental Transaction (as defined in the Warrant) which results in the shareholders of the Company immediately prior to such Fundamental Transaction owning less than 50% of the voting equity of the surviving entity immediately after the consummation of the Fundamental Transaction. The Company retired the 3,873 shares of Preferred Stock received by the Company under the Exchange Agreement.

Capital Structure and Financial Resources

Interest on the 8.25% Notes is payable semi-annually in arrears as of February 28 and August 31 based on a 360-day year consisting of twelve 30-day months. The 8.25% Notes are guaranteed on a subordinated and limited basis by, and secured by substantially all assets of, Enrichment Corp. The 8.25% Notes mature on February 28, 2027. Additional terms and conditions of the 8.25% Notes are described in *Note 6, Debt*, of the unaudited condensed consolidated financial statements and *Note 9, Debt*, of the consolidated financial statements in the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

Holder of the Series B Preferred Stock are entitled to cumulative dividends of 7.5% per annum of the liquidation preference at origination of \$104.6 million. We are obligated to pay cash dividends on our Series B Preferred Stock to the extent certain criteria are met and dividends are declared by the Board of Directors. We have not met these criteria for the periods from issuance through September 30, 2021, and have not declared, accrued or paid dividends on the Series B Preferred Stock as of September 30, 2021. Additional terms and conditions of the Series B Preferred Stock, including the criteria that must be met for the payment of dividends, are described in *Note 16, Stockholders' Equity*, of the consolidated financial statements of the Company's Annual Report on Form 10-K for the year ended December 31, 2020.

On October 20, 2021, the Company announced the commencement of a tender offer to purchase all of its outstanding Series B Senior Preferred Stock, par value \$1.00 per share (the "Series B Preferred Shares"), at a price of \$1,145.20 per Series B Preferred Share (inclusive of any rights to accrued but unpaid dividends), to the sellers in cash, less any applicable withholding taxes (the "Offer"). The Offer is being made pursuant to the Tender Offer Statement on Schedule TO filed by the Company on October 20, 2021 with the SEC. The aggregate liquidation preference per Series B Preferred Share (including accrued but unpaid dividends) was \$1,347.29 as of September 30, 2021. If the maximum number of Series B Preferred Shares is validly tendered and purchased, the aggregate consideration paid will be \$43,342,384. Under no circumstances, will the Company pay interest as part of the consideration, including, but not limited to, by reason of any delay in making payment. Concurrently with the Offer, we also are soliciting consents (the "Consent Solicitation") from holders of the Series B Preferred Shares to amend (the "Series B Preferred Amendment") the certificate of designation of the Series B Preferred Shares (the "Certificate of Designation") from and after the effective date of the Series B Preferred Amendment to: (i) cease any obligation to pay dividends on Series B Preferred Shares (other than the payment of accrued dividends in connection with a redemption or distribution of assets upon liquidation, dissolution or winding up), (ii) permit the

Company to redeem Series B Preferred Shares during the 90 days following the date of effectiveness of the Series B Preferred Amendment at a redemption price per share equal to \$1,145.20 (plus any additional accrued dividends for the period from and including the date of effectiveness of the Series B Preferred Amendment to the date of redemption), (iii) remove the prohibition on the declaration and payment of dividends on junior stock of the Company, which includes all shares of the Company's capital stock defined as "Common Stock" in the Company's Amended and Restated Certificate of Incorporation, or the redemption, purchase or acquisition of such junior stock, and (iv) remove the restriction on redemption, purchase or acquisition of capital stock of the Company ranking on parity with the Series B Preferred Shares. If the Series B Preferred Amendment is approved, we currently intend to redeem all Series B Preferred Shares that remain outstanding following the consummation of the Offer at the reduced redemption price referred to in clause (ii) above. Pursuant to the terms of the Certificate of Designation, the consent of holders of at least 90% of the outstanding Series B Preferred Shares is required to approve the Series B Preferred Amendment. The Offer is currently set to expire on November 18, 2021.

The nuclear industry in general, and the nuclear fuel industry in particular, are in a period of significant change. We are actively considering, and expect to consider from time to time in the future, potential strategic transactions, which at any given time may be in various stages of discussions, diligence or negotiation. If we pursue opportunities that require capital, we believe we would seek to satisfy these needs through a combination of working capital, cash generated from operations or additional debt or equity financing.

Commitments under Long-Term SWU Purchase Agreements

The Company purchases SWU contained in LEU from Russia supplied to us under a long-term agreement, as amended, signed in 2011 with the Russian government owned entity TENEX. Under a 2018 agreement, the Company will purchase SWU contained in LEU from the French government owned company, Orano. Refer to *Note 11, Commitments and Contingencies*, of the unaudited condensed consolidated financial statements for additional information.

DOE Technology License

We have a non-exclusive license in DOE inventions that pertain to enriching uranium using gas centrifuge technology. The license agreement with DOE provides for annual royalty payments based on a varying percentage (1% up to 2%) of our annual revenues from sales of the SWU component of LEU produced by us using DOE centrifuge technology. There is a minimum annual royalty payment of \$100,000 and the maximum cumulative royalty over the life of the license is \$100 million. There is currently no commercial enrichment facility producing LEU using DOE centrifuge technology. We are continuing to advance our U.S. centrifuge technology that has evolved from DOE inventions at specialized facilities in Oak Ridge, Tennessee, with a view to deploying a commercial enrichment facility over the long term once market conditions recover.

Off-Balance Sheet Arrangements

Other than outstanding surety bonds, our SWU purchase commitments and the license agreement with DOE relating to the American Centrifuge technology, there were no material off-balance sheet arrangements at September 30, 2021 or December 31, 2020.

New Accounting Standards

Reference is made to *New Accounting Standards* in *Note 1, Basis of Presentation*, of the unaudited condensed consolidated financial statements for information on new accounting standards.

Item 4. Controls and Procedures

Evaluation of Disclosure Controls and Procedures

Centrus maintains disclosure controls and procedures that are designed to ensure that information required to be disclosed by Centrus in reports it files or submits under the Securities Exchange Act of 1934, as amended, (the “Exchange Act”) is recorded, processed, summarized and reported in the time periods specified in the SEC’s rules and forms and that such information is accumulated and communicated to management, including the Chief Executive Officer and the Chief Financial Officer, as appropriate to allow for timely decisions regarding required disclosures.

As of September 30, 2021, the end of the period covered by this Quarterly Report, our management performed an evaluation, under the supervision and with the participation of the Chief Executive Officer and the Chief Financial Officer, of the effectiveness of our disclosure controls and procedures (as defined in Rule 13a-15(e) under the Exchange Act). Based on this evaluation, the Chief Executive Officer and the Chief Financial Officer concluded that the Company’s disclosure controls and procedures were effective.

Changes in Internal Control Over Financial Reporting

There were no changes in our internal control over financial reporting during the quarter ended September 30, 2021, that have materially affected, or are reasonably likely to materially affect, our internal control over financial reporting.

PART II

Item 1. *Legal Proceedings*

Refer to *Note 11, Commitments and Contingencies — Legal Matters*, of our condensed consolidated financial statements in Part I of this Quarterly Report.

Item 1A. *Risk Factors*

Except as set forth below, there have been no material changes to the Risk Factors described in Part I, Item 1A, *Risk Factors*, in our Annual Report on Form 10-K for the year ended December 31, 2020 and as updated in our Quarterly Report on Form 10-Q for the period ended June 30, 2021.

We may not obtain the full benefit of the HALEU Contract and may not be able to operate the HALEU enrichment facility to produce HALEU during and after the completion of the HALEU Contract.

In 2019, Centrus began work on a three-year, \$115 million cost-shared contract with the DOE to deploy a cascade of 16 of our AC100M centrifuges to demonstrate production of HALEU with domestic technology. At the conclusion of the demonstration program funding in 2022, our goal is to secure a follow-on contract and ultimately begin commercial production and incrementally scale up the Piketon facility as demand for HALEU grows in the commercial and/or government sectors. This is dependent on securing additional funding from the U.S. government or other sources, and retaining our NRC license. For further discussion, refer to Part I, Item 1A - Risk Factors in our Annual Report on Form 10-K for the year ended December 31, 2020, as updated by Part II, Item 1A, Risk Factors, in our quarterly report on Form 10-Q for the quarter ending June 30, 2021.

While the existing contract ends on June 1, 2022, the Department of Energy's Fiscal 2022 budget request includes \$33 million to establish a new HALEU availability program, a portion of which would be used for "continuing to support the 16 machines in Piketon." The Department has indicated that it is considering changes to the scope of the existing contract including moving the operational portion of the demonstration to a new, competitively-awarded contract, with operations to begin in mid-2022. Centrus believes it is well-positioned to compete for a follow-on contract to operate the machines in Piketon but there is no assurance that DOE will award such a contract to the Company. Congress has not yet adopted a Fiscal Year 2022 appropriations bill for the Department, and there is no assurance that the proposed program, which would go beyond the scope and duration of our existing contract, will be approved and funded. While obtaining an NRC license and completing construction of the cascade are important milestones, our inability to demonstrate production of HALEU may materially adversely affect our ability to obtain funding or attract investment required for the expansion of the Piketon facility. In the event that DOE were to award a contract for production of HALEU to another party, the Company could be required to de lease the Piketon facility and return it, along with the centrifuges and supporting equipment, to DOE. This would likely result in the termination of the NRC license and the Company laying off its Piketon facility workforce. Alternatively, if we are awarded the contract to operate the cascade at the Piketon facility, since the terms and conditions of such contract are uncertain, the Company may be required to incur additional costs and liabilities pursuant to that contract.

If the Company's operation of the Piketon facility were terminated, there can be no assurance that we could regain use of the Piketon facility or obtain an NRC license in the future at the Piketon site or an alternative site, in which event we would be unable to begin commercial production of HALEU. We may also incur additional costs related to reducing our workforce or closing the Piketon facility. Failure to secure U.S. government or other funding to support the continued operation of the Piketon facility, and retain our NRC license, could have a material adverse effect on our business and financial condition along with our plans for future growth.

Item 6. Exhibits

| <u>Exhibit No.</u> | <u>Description</u> |
|--------------------|--|
| 10.1 | Centrus Energy Corp. Employee Notional Stock Unit Award Agreement and Centrus Energy Corp. Employee Stock Appreciation Right Award Agreement (a) |
| 10.2 | Agreement, dated as of September 7, 2021 by and between United States Enrichment Corporation and the U.S. Department of Energy (a) |
| 10.3 | Amendment to Lease Agreement, dated as of September 9, 2021, by and between United States Enrichment Corporation and the U.S. Department of Energy (a) |
| 31.1 | Certification of the Chief Executive Officer pursuant to Rule 13a-14(a)/15d-14(a). (a) |
| 31.2 | Certification of the Chief Financial Officer pursuant to Rule 13a-14(a)/15d-14(a). (a) |
| 32.1 | Certification of Chief Executive Officer and Chief Financial Officer pursuant to 18 U.S.C. Section 1350. (a) |
| 101 | Unaudited condensed consolidated financial statements from the Quarterly Report on Form 10-Q for the quarter ended September 30, 2021, filed in interactive data file (XBRL) format. |

(a) Filed herewith.

(b) Management contracts and compensatory plans and arrangements required to be filed as exhibits pursuant to Item 6 of this report.

SIGNATURES

Pursuant to the requirements of Section 13 or 15(d) of the Securities Exchange Act of 1934, the registrant has duly caused this report to be signed on its behalf by the undersigned, thereunto duly authorized.

Centrus Energy Corp.

November 12, 2021

/s/ Philip O. Strawbridge

Philip O. Strawbridge

Senior Vice President, Chief Financial Officer,
Chief Administrative Officer and Treasurer
(Duly Authorized Officer and Principal Financial Officer)

Centrus Energy Corp.
Employee Notional Stock Unit Award Notice
(2021 Long-Term Incentive Program)

Centrus Energy Corp., a Delaware corporation (the “**Company**”), hereby grants to _____ (“**you**” or the “**Grantee**”), an award of Notional Stock Units, subject to and conditioned upon your agreement to the terms of this Award Notice, the Employee Notional Stock Unit Award Agreement, which is attached hereto as Exhibit A (the “**Agreement**”) and the Centrus Energy Corp. 2014 Equity Incentive Plan, as amended from time to time (the “**Plan**”), all of which are an integral part of, and are hereby incorporated into, this Employee Notional Stock Unit Award Notice (the “**Award Notice**”). Capitalized terms used but not defined in the Award Notice or the Agreement shall have the meanings set forth in the Plan.

| | |
|---------------------------------------|--|
| Grant Date | September __, 2021 |
| Number of Notional Stock Units | [__] |
| Settlement Date | The end of the 20 th trading day immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023. |

Subject to the provisions of the Agreement and the Plan, and provided that all conditions of the agreement are satisfied and you remain continuously employed by the Company and/or an Affiliate through the Settlement Date (except as otherwise expressly provided in the Agreement), for each Notional Stock Unit awarded, you will receive the value of a share of the Company’s Class A common stock (“**Share**”) on the Settlement Date, determined as the arithmetic mean of selling prices on the NYSE weighted by volume of trading over the 20 trading days immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023.

Centrus Energy Corp.

By:___

Name:
Title:

By signing below and returning this Award Notice to the Company, you acknowledge receipt of the Agreement and the Plan; accept the Notional Stock Units that have been granted to you; and agree to be bound by all the provisions set forth in this Award Notice, the Agreement and the Plan.

ACKNOWLEDGED AND AGREED

By:___

Enclosures: Exhibit A: Employee Notional Stock Unit Award Agreement

Centrus Energy Corp.
Employee Notional Stock Unit Award Agreement

Employee Notional Stock Unit Award Agreement (the “**Agreement**”) dated as of September __, 2021 (the “**Grant Date**”), between Centrus Energy Corp., a Delaware corporation (the “**Company**”), and _____ (the “**Grantee**”):

R E C I T A L S:

The Company has adopted the Centrus Energy Corp. 2014 Equity Incentive Plan, as amended from time to time (the “**Plan**”), which Plan is incorporated herein by reference and made a part of this Agreement. Capitalized terms not otherwise defined herein shall have the same meanings as in the Plan.

The Committee has determined that it is in the best interests of the Company and its shareholders, to grant the Notional Stock Units (the “**Units**”) provided for herein to the Grantee, pursuant to the Plan and the terms set forth herein, as an increased incentive to contribute to the Company’s future success and prosperity.

NOW THEREFORE, in consideration of the mutual covenants hereinafter set forth, the parties hereto agree as follows:

1. Grant of the Units. The Company hereby grants to the Grantee the number of Units as set forth in the applicable Award Notice (the “**Award**”), which Award permits the Grantee to receive for each Unit awarded the value of one Share on the Settlement Date, determined as the arithmetic mean of selling prices on the NYSE weighted by volume of trading over the 20 trading days immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023.

2. Settlement of Award and Payment. The Award shall be automatically settled on the Settlement Date; provided, however, that if the Company has not achieved Threshold Net Income (as defined on Schedule I attached hereto), the Award will automatically be forfeited without settlement. No action on the part of the Grantee is required to cause the settlement of the Award. Payment shall occur as soon as administratively feasible after the Settlement Date, but in no event later than December 31, 2024. Payment shall be made in cash, or at the election and discretion of the Company, in Shares or a combination of cash and Shares.

3. Termination of Employment.

a. In the event that the Grantee’s employment with the Company is terminated prior to the Settlement Date due to death or disability (as defined in Section 409A of the Code), involuntary separation from service by the Company other than for Cause, a separation from service for Good Reason (as defined in the Grantee’s Change in Control Agreement¹), or the Grantee’s Retirement (as defined below), the Grantee or, in case of death, the Grantee’s beneficiary, shall be entitled to payment of a prorated amount that otherwise would have been

paid hereunder. The pro-rated amount shall be determined by reducing the number of Units subject to the Award by multiplying such number by a fraction, the numerator of which is the number of days that the Grantee was employed by the Company between the Grant Date and the Settlement Date, and the denominator of which is the number of days between the Grant Date and the Settlement Date. The payment shall occur as soon as administratively feasible after the Settlement Date, but in no event later than December 31, 2024.

b. If the Grantee incurs a termination of employment for any other reason (not set forth above) prior to the Settlement Date, including a voluntary termination of employment without Good Reason, or termination for Cause, the Award will automatically be forfeited.

4. No Right to Continued Employment: No Rights as a Shareholder. Neither the Plan nor this Agreement shall confer on the Grantee any right to continued employment with the Company. The Grantee shall not have any rights as a shareholder with respect to any Unit.

5. Transferability. Except as provided below, the Units subject to the Award are non-transferable and may not be assigned, alienated, pledged, attached, sold or otherwise transferred or encumbered by the Grantee, except by will or the laws of descent and distribution. Notwithstanding the foregoing, the Grantee may transfer the Units to members of his or her immediate family (defined as his or her spouse, children or grandchildren) or to one or more trusts for the exclusive benefit of such immediate family members or partnerships in which such immediate family members are the only partners, if the transfer is approved by the Committee and the Grantee does not receive any consideration for the transfer. Any such transferred portion shall continue to be subject to the same terms and conditions that were applicable to the Units immediately prior to its transfer (except that such transferred portion shall not be further transferable by the transferee). No transfer of the Units shall be effective to bind the Company, unless the Committee shall have approved the transfer and the Company shall have been furnished with written notice thereof and a copy of such evidence as the Committee may deem necessary to establish the validity of the transfer and the acceptance by the transferee of the terms and conditions hereof.

6. Withholding. The Grantee agrees to make appropriate arrangements with the Company for satisfaction of any applicable federal, state, local or foreign tax withholding requirements or like requirements due as a result of this Award, and the Company shall have the right and is hereby authorized to withhold from the payment or from any other compensation or other amount owing to the Grantee such amount (in cash, Shares or other property, as the case may be) as may be necessary in the opinion of the Company to satisfy all such taxes and requirements.

7. Failure to Enforce Not A Waiver. The failure of the Company to enforce at any time any provision of this Agreement shall in no way be construed to be a waiver of such provision or of any other provision hereof.

8. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of Delaware, without regard to the conflicts of law provisions thereof.

9. Amendments. This Agreement may be amended or modified at any time by an instrument in writing signed by the parties hereto.

10. Notices. Any notice, request, instruction or other document given under this Agreement shall be in writing and shall be addressed and delivered, in the case of the Company, to the Secretary of the Company at the principal office of the Company and, in the case of the Grantee, to the Grantee's address as shown in the records of the Company or to such other address as may be designated in writing by either party.

11. Award Subject to Plan; Amendments to Award. This Award is subject to the Plan. The terms and provisions of the Plan are hereby incorporated by reference. In the event of a conflict between any term or provision contained herein and a term or provision of the Plan, the applicable terms and provisions of the Plan will govern and prevail.

12. Avoidance of Section 409A Penalties. The Company intends that the Plan and this Agreement be written, construed and operated in a manner such that no amounts granted or payable under the Plan or this Agreement become subject to (a) the gross income inclusion set forth within Section 409A(a)(1)(A) of the Code, or (b) the interest and additional tax set forth within Section 409A(1)(B) of the Code. The provisions of this Agreement shall not be construed as a guarantee by the Company of any particular tax effect to Grantee. The Company shall not be liable to any Grantee for any payment or grant made under this Agreement that is determined to result in any additional tax, penalty or interest under Section 409A of the Code, nor for reporting in good faith any payment or grant made under this Agreement or the Plan as an amount includible in gross income under Section 409A of the Code.

13. Counterparts. This Agreement may be executed in two (2) or more counterparts, each of which shall be an original, but all of which together shall represent one and the same agreement.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement. By execution of this Agreement, the Grantee acknowledges receipt of a copy of or access to the Plan.

Centrus Energy Corp.

By: __
Name:
Title:

ACKNOWLEDGED AND AGREED

By: __
Grantee

Centrus Energy Corp.
Employee Stock Appreciation Right Award Notice
(2021 Long-Term Incentive Program)

Centrus Energy Corp., a Delaware corporation (the “**Company**”), hereby grants to _____ (“**you**” or the “**Grantee**”), an award of Stock Appreciation Rights, subject to and conditioned upon your agreement to the terms of this Award Notice, the Employee Stock Appreciation Right Agreement, which is attached hereto as Exhibit A (the “**Agreement**”) and the Centrus Energy Corp. 2014 Equity Incentive Plan, as amended from time to time (the “**Plan**”), all of which are an integral part of, and are hereby incorporated into, this Employee Stock Appreciation Right Award Notice (the “**Award Notice**”). Capitalized terms used but not defined in the Award Notice or the Agreement shall have the meanings set forth in the Plan.

Grant Date September __, 2021

Number of Shares Subject to Stock [____]

Appreciation Right

Exercise Date The end of the 20th trading day immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023.

Subject to the provisions of the Agreement and the Plan, and provided that all conditions of the Agreement are satisfied and you remain continuously employed by the Company and/or an Affiliate through the Exercise Date (except as otherwise expressly provided in the Agreement), for each Stock Appreciation Right, you will receive any appreciation in the value of a share of the Company’s Class A common stock (“**Share**”) from the Grant Date, determined as the closing price on the NYSE as of the Grant Date, to the value on the Exercise Date, determined as the arithmetic mean of selling prices on the NYSE weighted by volume of trading over the 20 trading days immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023.

Centrus Energy Corp.

By:___

Name:

Title:

By signing below and returning this Award Notice to the Company, you acknowledge receipt of the Agreement and the Plan; accept the Stock Appreciation Rights that have been granted to you; and agree to be bound by all the provisions set forth in this Award Notice, the Agreement and the Plan.

ACKNOWLEDGED AND AGREED

By:___

Enclosures: Exhibit A: Employee Stock Appreciation Right Agreement

Centrus Energy Corp.
Employee Stock Appreciation Right Agreement

Employee Stock Appreciation Right Agreement (the “**Agreement**”) dated as of September __, 2021 (the “**Date of Grant**”), between Centrus Energy Corp., a Delaware corporation (the “**Company**”), and _____ (the “**Grantee**”):

R E C I T A L S:

The Company has adopted the Centrus Energy Corp. 2014 Equity Incentive Plan, as amended from time to time (the “**Plan**”), which Plan is incorporated herein by reference and made a part of this Agreement. Capitalized terms not otherwise defined herein shall have the same meanings as in the Plan.

The Committee has determined that it is in the best interests of the Company and its shareholders, to grant the stock appreciation right provided for herein to the Grantee, pursuant to the Plan and the terms set forth herein, as an increased incentive to contribute to the Company’s future success and prosperity.

NOW THEREFORE, in consideration of the mutual covenants hereinafter set forth, the parties hereto agree as follows:

1. Grant of the Stock Appreciation Right. The Company hereby grants to the Grantee the stock appreciation right (the “**SAR**”) as set forth in the applicable Award Notice (the “**Award**”), which SAR permits the Grantee to receive for each Share subject to the SAR any appreciation in the value of one Share measured from the value on the Grant Date, determined as the closing price on the NYSE as of the Grant Date, to the value on the Exercise Date, determined as the arithmetic mean of selling prices on the NYSE weighted by volume of trading over the 20 trading days immediately following the filing of the Company’s Annual Report on Form 10-K for the year ended December 31, 2023.

2. Exercise of SAR and Payment. The SAR shall be automatically exercised on the Exercise Date; provided, however, that if the Company has not achieved Threshold Net Income (as defined on Schedule I attached hereto), the SAR will automatically be forfeited without exercise. No action on the part of the Grantee is required to cause the exercise of the SAR. Payment shall occur as soon as administratively feasible after the Exercise Date, but in no event later than December 31, 2024. Payment shall be made in cash, or at the election and discretion of the Company, in Shares or a combination of cash and Shares.

3. Termination of Employment.

a. In the event that the Grantee’s employment with the Company is terminated prior to the Exercise Date due to death or disability (as defined in Section 409A of the Code), involuntary separation from service by the Company other than for Cause, a separation from service for Good Reason (as defined in the Grantee’s Change in Control Agreement), or the Grantee’s Retirement (as defined below), the Grantee or, in case of death, the Grantee’s beneficiary, shall be entitled to payment of a pro-rated amount that otherwise would have been

paid hereunder. The pro-rated amount shall be determined by reducing the number of Shares subject to the SAR by multiplying such number by a fraction, the numerator of which is the number of days that the Grantee was employed by the Company between the Grant Date and the Exercise Date, and the denominator of which is the number of days between the Grant Date and the Exercise Date. The payment shall occur as soon as administratively feasible after the Exercise Date, but in no event later than December 31, 2024.

b. If the Grantee incurs a termination of employment for any other reason (not set forth above) prior to the Exercise Date, including a voluntary termination of employment without Good Reason, or termination for Cause, the SAR will automatically be forfeited.

4. No Right to Continued Employment: No Rights as a Shareholder. Neither the Plan nor this Agreement shall confer on the Grantee any right to continued employment with the Company. The Grantee shall not have any rights as a shareholder with respect to any Shares subject to the SAR.

5. Transferability. Except as provided below, the SAR is non-transferable and may not be assigned, alienated, pledged, attached, sold or otherwise transferred or encumbered by the Grantee, except by will or the laws of descent and distribution. Notwithstanding the foregoing, the Grantee may transfer the SAR to members of his or her immediate family (defined as his or her spouse, children or grandchildren) or to one or more trusts for the exclusive benefit of such immediate family members or partnerships in which such immediate family members are the only partners, if the transfer is approved by the Committee and the Grantee does not receive any consideration for the transfer. Any such transferred portion shall continue to be subject to the same terms and conditions that were applicable to the SAR immediately prior to its transfer (except that such transferred portion shall not be further transferable by the transferee). No transfer of the SAR shall be effective to bind the Company, unless the Committee shall have approved the transfer and the Company shall have been furnished with written notice thereof and a copy of such evidence as the Committee may deem necessary to establish the validity of the transfer and the acceptance by the transferee of the terms and conditions hereof.

6. Withholding. The Grantee agrees to make appropriate arrangements with the Company for satisfaction of any applicable federal, state, local or foreign tax withholding requirements or like requirements due as a result of this Award, and the Company shall have the right and is hereby authorized to withhold from the payment or from any other compensation or other amount owing to the Grantee such amount (in cash, Shares or other property, as the case may be) as may be necessary in the opinion of the Company to satisfy all such taxes and requirements.

7. Failure to Enforce Not A Waiver. The failure of the Company to enforce at any time any provision of this Agreement shall in no way be construed to be a waiver of such provision or of any other provision hereof.

8. Governing Law. This Agreement shall be governed by and construed in accordance with the laws of the State of Delaware, without regard to the conflicts of law provisions thereof.

9. Amendments. This Agreement may be amended or modified at any time by an instrument in writing signed by the parties hereto.

10. Notices. Any notice, request, instruction or other document given under this Agreement shall be in writing and shall be addressed and delivered, in the case of the Company, to the Secretary of the Company at the principal office of the Company and, in the case of the Grantee, to the Grantee's address as shown in the records of the Company or to such other address as may be designated in writing by either party.

11. Award Subject to Plan; Amendments to Award. This Award is subject to the Plan. The terms and provisions of the Plan are hereby incorporated by reference. In the event of a conflict between any term or provision contained herein and a term or provision of the Plan, the applicable terms and provisions of the Plan will govern and prevail.

12. Avoidance of Section 409A Penalties. The Company intends that the Plan and this Agreement be written, construed and operated in a manner such that no amounts granted or payable under the Plan or this Agreement become subject to (a) the gross income inclusion set forth within Section 409A(a)(1)(A) of the Code, or (b) the interest and additional tax set forth within Section 409A(1)(B) of the Code. The provisions of this Agreement shall not be construed as a guarantee by the Company of any particular tax effect to Grantee. The Company shall not be liable to any Grantee for any payment or grant made under this Agreement that is determined to result in any additional tax, penalty or interest under Section 409A of the Code, nor for reporting in good faith any payment or grant made under this Agreement or the Plan as an amount includible in gross income under Section 409A of the Code.

13. Counterparts. This Agreement may be executed in two (2) or more counterparts, each of which shall be an original, but all of which together shall represent one and the same agreement.

IN WITNESS WHEREOF, the parties hereto have executed this Agreement. By execution of this Agreement, the Grantee acknowledges receipt of a copy of or access to the Plan.

Centrus Energy Corp.

By: __
Name:
Title:

ACKNOWLEDGED AND AGREED

By: __
Grantee

SUBJECT TO FRE 408

IN THE UNITED STATES COURT OF FEDERAL CLAIMS

UNITED STATES ENRICHMENT
CORPORATION,

Plaintiff,

vs.

UNITED STATES,

Defendant.

Case No. 15-68C
(Judge Kathryn C. Davis)

SETTLEMENT AGREEMENT

This Settlement Agreement (Agreement) is between Plaintiff United States Enrichment Corporation (USEC), represented by Thomas Lemmer of the law firm Dentons US LLP, and Defendant the United States (United States or Government), represented by the Department of Justice (together, the Parties). For the purpose of disposing of USEC's claims, without any further judicial proceedings, and without there being any trial or adjudication of any issue of law or fact, and without constituting an admission of liability by either Party, and for no other purpose, the Parties stipulate and agree as follows:

1. On January 23, 2015, USEC filed this lawsuit in the Court of Federal Claims, contending that the United States breached a contractual obligation under Cost Accounting Standard (CAS) 413-50(12) to pay USEC for the United States' share of a segment-closing adjustment for pension and post-retirement benefits (PRBs) costs that were incurred for USEC's Portsmouth Segment while performing work for the Department of Energy (DOE). Cross motions for summary judgment that the Parties filed in the fall of 2020 are currently pending, as is a motion by the Government to strike certain expert opinions. On January 14, 2021, the Court stayed this case at the request of the Parties in order to provide the Parties an opportunity to negotiate a resolution to this case without further litigation.

2. USEC's actuary asserted that the Government's share of unfunded pension liability for the Portsmouth Segment is \$52.3 million and that the Government's share of unfunded PRB medical liability for personnel covered by the USEC Privatization Act for the Portsmouth Segment is \$15 million.

3. The Government's actuary asserted that for purposes of determining a CAS 413 segment closing, USEC's pension and PRB plans had been overfunded (i.e., there was a surplus) and, therefore, USEC should not recover any amounts in the Case.

4. USEC has offered to settle this matter and to dismiss its claims in exchange for payment by the United States in the amount of \$43,500,000 (forty-three million, five hundred thousand dollars); this amount is comprised of \$37,004,611 of principle and \$6,495,389 of interest. This amount is inclusive of all damages, interest, attorney fees, or out of pocket costs or expenses to the end of the case, and all administrative fees and costs to the end of the case (the "Settlement Amount").

5. Plaintiff's offer has been accepted on behalf of the Attorney General.

6. Upon its receipt of the \$43,500,000 payment in full, Plaintiff releases, waives, and abandons all claims against the United States, its political subdivisions, its officers, agents, and employees, arising out of or related to its claims for pension or PRB costs incurred as a result of performing work for the Department of Energy, regardless of whether they were included in the complaint, including, but not limited to, any related claims for costs, expenses, attorney fees, interest, and damages of any sort.

7. Within 30 days of receipt of the Settlement Amount, Plaintiff will contribute the Settlement Amount into the pension trust fund and a PRB voluntary employees' beneficiary association

(VEBA) trust as follows: \$33.8 million will be contributed to the Pension trust; and \$9.7 million will be contributed to the VEBA trust.

8. After payment by the United States is received, the Parties shall promptly submit to the United States Court of Federal Claims a joint motion to dismiss plaintiff's case with prejudice.

9. Upon satisfaction of the terms set forth in paragraph 8, the United States releases, discharges with prejudice, waives, and abandons all claims, defenses, and rights of offset and/or recoupment, known or unknown, except for fraud, against USEC, its parent company and affiliates, officers, agents, and employees, relating to the closing of the Portsmouth Segment, including but not limited to those: (a) related to or arising under CAS 413 50(c)(12) with regard to USEC's calculation of the United States' share of the adjustment of previously-determined pension and PRB costs of the Portsmouth Segments; and (b) for any claims for costs, expenses, attorneys' fees, and damages of any sort.

10. The Agreement is in no way related to or concerned with income or other taxes for which Plaintiff is now liable or may become liable in the future as a result of this Agreement.

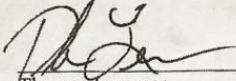
11. Plaintiff warrants and represents that no other action or suit with respect to claims related to pension and PRB costs incurred while performing work for DOE is pending or will be filed in or submitted to any other court, administrative agency, or legislative body. Plaintiff further warrants and represents that it has made no assignment or transfer of all or any part of its rights arising out of or relating to the claims advanced in this suit. Should there be now or in the future any violation of these warranties and representations, any amount paid by the United States pursuant to this Agreement shall be refunded promptly by Plaintiff, together with interest thereon at the rates provided in 41 U.S.C. § 7109, computed from the date the United States makes payment.

12. This Agreement is for the purpose of settling this case and any claims by Plaintiff, and for no other. Accordingly, this Agreement shall not bind the Parties, nor shall it be cited or otherwise referred to, in any proceedings, whether judicial or administrative in nature, in which the Parties or counsel for the Parties have or may acquire an interest, except as is necessary to effect the terms of this Agreement.
13. Plaintiff's counsel represents that he has been and is authorized to enter into the Agreement on behalf of Plaintiff.
14. Government counsel represents that he has been and is authorized to enter into this Agreement on behalf of the Government.
15. This document constitutes a complete integration of the Agreement between the Parties and supersedes any and all prior oral or written representations, understandings, or agreements among or between them.
16. This Agreement shall be considered executed on the date of the latest signature signifying a party's agreement to its terms.
17. This Agreement may be executed in counterparts, each of which constitutes an original and all of which constitute one and the same Agreement.
18. Each party shall bear its own legal and other costs incurred in connection with this matter, including the preparation and performance of this Agreement.
19. Each party and signatory to this Agreement represents that it freely and voluntarily enters into this Agreement without any degree of duress or compulsion.
20. This Agreement is governed by the laws of the United States. For purposes of construing this Agreement, this Agreement shall be deemed to have been drafted by all Parties to this

Agreement and shall not, therefore, be construed against either party for that reason in any subsequent dispute. This Agreement is intended to be for the benefit of the Parties only.

[Signatures on the Following Page]

AGREED TO:



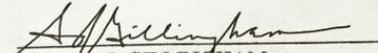
Thomas Lemmer
DENTONS
1400 Wewatta Street
Suite 700
Denver, CO 80202
Tel: (303) 634-4000
Tom.Lemmer@dentons.com

Counsel for United States Enrichment
Corporation

AGREED TO:

BRIAN M. BOYNTON
Acting Assistant Attorney General

MARTIN F. HOCKEY, JR.
Acting Director



STEVEN J. GILLINGHAM
Assistant Director and Authorized Representative
of the Attorney General



ALBERT S. IAROSSI
Trial Attorney
Commercial Litigation Branch
Civil Division
U.S. Department of Justice
P.O. Box 480
Ben Franklin Station
Washington, DC 20044
Telephone: (202) 616-3755
E-mail: albert.s.iarossi@usdoj.gov

Attorneys for Defendant

DATED: August 31, 2021

DATED: 9/7/21

Amendment 2
To the
Appendix 1 Lease Agreement Between
The U.S. Department of Energy and
United States Enrichment Corporation
For the Gas Centrifuge Enrichment Plant

WHEREAS, The U.S. Department of Energy ("DOE" or the "Department") and United States Enrichment Corporation ("Corporation" or "Lessee") (collectively the "Parties") entered into a lease for the Gas Centrifuge Enrichment Plant located in Piketon Ohio (the "GCEP Lease") effective December 7, 2006;

WHEREAS, the Corporation has sub-leased the GCEP Lease to its affiliate, American Centrifuge Operating, LLC ("ACO" or "Sublessee") and ACO currently has an NRC license for a demonstration facility on the leased premises (for purposes of this Amendment and the GCEP Lease, the terms "Corporation" or "Lessee" shall also include "ACO");

WHEREAS, by virtue of Amendment 1 to the GCEP Lease executed on May 31, 2019, the term of the GCEP Lease was renewed and extended to May 31, 2022, among other changes to certain provisions of the GCEP Lease;

WHEREAS, the Parties desire solely to extend the term of the GCEP Lease, as amended, and are not creating any obligation or expectation that the Corporation will perform any activity for the Department on the leased premises other than activities for which there is a legal obligation in effect prior to the execution of this amendment; and

WHEREAS, the Parties recognize that no expansion of the facilities or operations therein or any new equipment installed on the leased premises outside of those activities under the existing HALEU Demonstration Contract can proceed without required Department consent under section 4.5 of the GCEP Lease, or as may be required by the NRC;

NOW THEREFORE, under authority of the Atomic Energy Act of 1954, as amended (the "Act"), and other law, and with the express consent of Sublessee, DOE and the Corporation hereby agree to amend the GCEP Lease as follows:

1. The term of the GCEP Lease is extended until December 31, 2025.
2. Except as set forth above, all other terms of the GCEP Lease as amended by Amendment 1 remain unchanged and this Amendment 2 does not modify the rights, obligations or liabilities of the Department and the Corporation under the GCEP Lease, as amended by Amendment 1, or the rights, obligations, or liabilities of the Department and ACO under

the HALEU Demonstration Contract as amended. For clarity purposes, except as provided in Paragraph 5(c) of Amendment 1 to the GCEP Lease, neither the Department nor the Corporation assume any additional liability for decontamination and decommissioning of any expansion of the facilities or operations therein or any new equipment installed therein that occurs subsequent to the termination or expiration of the current Demonstration Contract unless such liability has been explicitly accepted by the Department and the Corporation in a mutually agreed to amendment to an existing or future contract or agreement.

IN WITNESS WHEREOF, the Parties have caused this Amendment 2 to the GCEP Lease to be executed on their behalf by their duly authorized representatives as of the date of the last signature below.

United States Enrichment Corporation
(Lessee)

By: [Signature]

Name: LARRY B CUTLIP

Title: SUP, FIELD OPERATIONS

U.S. Department of Energy

By: Scott Harlow 9/9/2021

Name: Scott Harlow

Title: Lease Administrator

American Centrifuge Operating, LLC
(Sublessee)

By: [Signature]

Name: LARRY B CUTLIP

Title: PRESIDENT, ACO

CERTIFICATION OF CHIEF EXECUTIVE OFFICER

I, Daniel B. Poneman, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Centrus Energy Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 12, 2021

/s/ Daniel B. Poneman

Daniel B. Poneman

President and Chief Executive Officer

CERTIFICATION OF CHIEF FINANCIAL OFFICER

I, Philip O. Strawbridge, certify that:

1. I have reviewed this quarterly report on Form 10-Q of Centrus Energy Corp.;
2. Based on my knowledge, this report does not contain any untrue statement of a material fact or omit to state a material fact necessary to make the statements made, in light of the circumstances under which such statements were made, not misleading with respect to the period covered by this report;
3. Based on my knowledge, the financial statements, and other financial information included in this report, fairly present in all material respects the financial condition, results of operations and cash flows of the registrant as of, and for, the periods presented in this report;
4. The registrant's other certifying officer(s) and I are responsible for establishing and maintaining disclosure controls and procedures (as defined in Exchange Act Rules 13a-15(e) and 15d-15(e)) and internal control over financial reporting (as defined in Exchange Act Rules 13a-15(f) and 15d-15(f)) for the registrant and have:
 - (a) Designed such disclosure controls and procedures, or caused such disclosure controls and procedures to be designed under our supervision, to ensure that material information relating to the registrant, including its consolidated subsidiaries, is made known to us by others within those entities, particularly during the period in which this report is being prepared;
 - (b) Designed such internal control over financial reporting, or caused such internal control over financial reporting to be designed under our supervision, to provide reasonable assurance regarding the reliability of financial reporting and the preparation of financial statements for external purposes in accordance with generally accepted accounting principles;
 - (c) Evaluated the effectiveness of the registrant's disclosure controls and procedures and presented in this report our conclusions about the effectiveness of the disclosure controls and procedures, as of the end of the period covered by this report based on such evaluation; and
 - (d) Disclosed in this report any change in the registrant's internal control over financial reporting that occurred during the registrant's most recent fiscal quarter (the registrant's fourth fiscal quarter in the case of an annual report) that has materially affected, or is reasonably likely to materially affect, the registrant's internal control over financial reporting; and
5. The registrant's other certifying officer(s) and I have disclosed, based on our most recent evaluation of internal control over financial reporting, to the registrant's auditors and the audit committee of the registrant's board of directors (or persons performing the equivalent functions):
 - (a) All significant deficiencies and material weaknesses in the design or operation of internal control over financial reporting that are reasonably likely to adversely affect the registrant's ability to record, process, summarize and report financial information; and
 - (b) Any fraud, whether or not material, that involves management or other employees who have a significant role in the registrant's internal control over financial reporting.

November 12, 2021

/s/ Philip O. Strawbridge

Philip O. Strawbridge

Senior Vice President, Chief Financial Officer, Chief Administrative Officer and Treasurer

CERTIFICATION OF CEO AND CFO PURSUANT TO
18 U.S.C. SECTION 1350,
AS ADOPTED PURSUANT TO
SECTION 906 OF THE SARBANES-OXLEY ACT OF 2002

In connection with the quarterly report on Form 10-Q of Centrus Energy Corp. for the period ended September 30, 2021, as filed with the Securities and Exchange Commission on the date hereof (the "Report"), pursuant to 18 U.S.C. § 1350, Daniel B. Poneman, President and Chief Executive Officer, and Philip O. Strawbridge, Senior Vice President, Chief Financial Officer, Chief Administrative Officer and Treasurer, each hereby certifies, that, to his knowledge:

- (1) The Report fully complies with the requirements of Section 13(a) or 15(d) of the Securities Exchange Act of 1934; and
- (2) The information contained in the Report fairly presents, in all material respects, the financial condition and results of operations of Centrus Energy Corp.

November 12, 2021

/s/ Daniel B. Poneman

Daniel B. Poneman

President and Chief Executive Officer

November 12, 2021

/s/ Philip O. Strawbridge

Philip O. Strawbridge

Senior Vice President, Chief Financial Officer, Chief Administrative Officer and Treasurer